

SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL

Hanover, MA



OPM Monthly Project Update Report

February 2026

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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During the month of February, the Project Team completed the DCAMM prequalification process for Trade Contractors related to the Early Site Enabling Package for Masonry, Waterproofing, Electrical and Elevators. Throughout February, the Team continued to meet on a weekly basis to discuss programming, schedule, and budget with an emphasis on the initial site enabling scope that is slated to begin in April. Leftfield, DRA and Suffolk Construction continue conversations with the District on Project Phasing, Site Logistics and Shop layouts. Schedule discussion continues a weekly basis. A meeting was held on February 9th with the Town of Hanover Planning Board in which the project obtained site plan approval. The Project Team plans to meet with the Abutters once again to discuss expectations and answer any questions or concerns regarding the construction of the project before Suffolk plans to mobilize on site.

The project is currently on target to hit the following updated milestone dates:

- *Submission of Construction Documents 90%: April 2026*
- *Submission of Construction Documents 100%: June 2026*
- *Construction of Building: Summer 2026 – Summer 2028*
- *School Opening: Fall 2028*

I. TASKS COMPLETED THROUGH FEBRUARY 2026

The following tasks were completed in the month of February 2026:

02/03/26	Weekly Project Team Meeting
02/03/26	Weekly Working Group Meeting
02/10/26	Weekly Project Team Meeting
02/10/26	Weekly Working Group Meeting
02/10/26	Suffolk Site Work Descope Meeting – French
02/11/26	Suffolk Site Work Descope Meeting – Rezendez
02/11/26	Owner/Architect/Contractor Meeting
02/16/26	LeftField Project Team Meeting
02/17/26	Weekly Project Team Meeting
02/17/26	Weekly Working Group Meeting
02/17/26	Suffolk Site Work Descope Meeting - Flett
02/17/26	School Building Sub Committee Meeting – Invoice Review
02/23/26	Suffolk Site Work Descope Meeting - Derenzo
02/24/26	Weekly Project Team Meeting
02/24/26	Weekly Working Group Meeting
02/25/26	School Building Committee Meeting

II. TASKS PLANNED FOR MARCH 2026

The following tasks are planned for the month of March 2026:

03/03/26	Weekly Project Team Meeting
03/03/26	Weekly Working Group Meeting
03/04/26	Suffolk Site Work Descope Meeting #2 - French
03/04/26	Owner/Architect/Contractor Meeting
03/04/26	Town of Hanover Conservation Commission Meeting
03/09/26	Suffolk Site Work Descope Meeting #2 - Rezendez
03/10/26	Weekly Project Team Meeting
03/10/26	Weekly Working Group Meeting
03/11/26	Pre-Construction Meeting w/ Town of Hanover Officials/Staff
03/17/26	Weekly Project Team Meeting
03/17/26	Weekly Working Group Meeting
03/18/26	Owner/Architect/Contractor Meeting
03/24/26	Weekly Project Team Meeting
03/24/26	Weekly Working Group Meeting
03/25/26	School Building Committee Meeting
03/31/26	Weekly Project Team Meeting
03/31/26	Weekly Working Group Meeting

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$1,020,012.00 this month.

The following Invoices were approved in February 2026:

- LeftField OPM Invoice - CD #29: \$87,085.00
- DRA Invoice – CD/Bidding #28: \$913,725.00
- Suffolk Construction Invoice #224186.01-013: \$19,202.00

To date, the project has spent \$15,838,276.55.

Refer to the attached Total Project Budget Report and Cash Flow Charts, dated February 28, 2026.

IV. PROJECT SCHEDULE OVERVIEW

Based on feedback from the 60% CD submission, the project team has made the decision to push the 90% CD submission to the MSBA out to April to ensure that our package is comprehensive and addresses the comments received from the 60% CD submission.

The Project is on track to hit the following key milestones:

- *Submission of Construction Documents 90%: April 2026*
- *Submission of Construction Documents 100%: June 2026*
- *Construction of Building: Summer 2026 – Summer 2028*
- *School Opening: Fall 2028*

Please see attached updated Project Schedule dated February 28, 2026 for more information.

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

The following Amendments were approved in February 2026:

- LeftField Amendment #5: \$19,195.00
 - *BidDocs prequalification and bidding software services*
 - *Thompson and Lichtner - 3rd Party Structural Peer Review*
- Suffolk Construction iGMP #1: \$12,190,225.00
 - *Precast Concrete Package*

With the approval of these Amendments, the current total committed value is \$41,693,621.

Please refer to the Total Project Budget Report dated February 28, 2026.

VI. WORKFORCE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 6.6% and for Women Business Enterprise (WBE) participation, the goal is 15%. Based on the Designer Subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 6.75% and WBE is 15% for a combined total MBE/WBE participation of 21.75%.

Update for February 2026:

Minority Hours:	420	Minority Workforce Participation:	11.46%
Women Hours:	168	Women Workforce Participation:	4.58%
Total Hours Worked:	3,665		

VII. MONTHLY STATUS UPDATE

During the month of February, the Project Team completed the DCAMM prequalification process for Trade Contractors related to the Early Site Enabling Package for Masonry, Waterproofing, Electrical and Elevators. Prequalification for Elevators had to be re-advertised as we had only received one submission for the first round. We received zero submission and therefore will have Suffolk carry the Elevator package as a subcontractor.

Our Project Team, including members from Suffolk, Leftfield, the Owner and a Prequalification Subcommittee, will continue the process of Prequalification and Bidding throughout the duration of the Bidding Phase. We anticipate the prequalification process of all Filed Sub Trades to begin in late March.

Both the School Committee and School Building Committee receive updates on the design every month. Discussions regarding early site work and enabling scope have been ongoing with anticipation of initial site work beginning in early April.

Suffolk's initial GMP amendment #1 for the Precast Concrete package, which includes design assist services, was approved by the School Building Committee. The School Building Committee also approved LeftField amendment #5 for the utilization of BidDocs, an online bid hosting software, as well as the 3rd party structural peer review, to be performed by Thompson and Lichtner.

Local approvals have been obtained through the Town of Hanover Planning Board as well as the Conservation Commission.

The South Shore Tech project website continues to be updated weekly for the use of the SBC and community. The website will continue to be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes, agendas, monthly reports, MSBA submissions, presentation materials, and more will be posted to the website.

VIII. ATTACHMENTS

MSBA Online Report Submission, dated March 9, 2026

Total Project Budget Status Report, dated February 28, 2026

Monthly and Cumulative Cash Flow Reports, dated February 28, 2026

Project Schedule, dated February 28, 2026

DRAFT

Leftfield, LLC

Jennifer Carlson

Progress Report as of Date 2/28/2026

District Name	South Shore Regional Voc Tech	MSBA ID	202108730605
School Name	South Shore Vocational Technical High	Project Name	
OPM Firm Name	Leftfield, LLC	School Building Committee Representative	Bob Heywood
Project Director	Jennifer Carlson	Total Project Budget (ProPay)	\$276,449,480
Designer Firm Name	Drummey Rosane Anderson, Inc.	Encumbered (Reporting Period)	\$12,209,420
Principal	Carl R Franceschi	Encumbered (to Date)	\$41,693,621
General Contractor Firm Name	Suffolk Construction Company	Total Project Invoices Received (to Date)	\$15,838,277
General Contractor Contact Name	Keith Couch	Project Completion Percentage	5%

OPM Leftfield, LLC

Progress Report as of Date 2/28/2026

<u>Contract Summary</u>		<u>Payment Summary</u>	
Original Contract Amount	\$180,000	Total Contract Amount	\$7,721,403
Contract Amendments (to Date)	4	Invoices Paid (to Date)	\$1,357,806
Value of Contract Amendments (to Date)	\$7,541,403	Invoices Received (Reporting Period)	
Total Contract Amount	\$7,721,403	Contract Amount Remaining	\$6,363,597
Contract Amendments as Percentage of Original Contract Amount	4,189.7%		
OPM Activities (Reporting Period)	02/03/26 Weekly Project Team Meeting 02/03/26 Weekly Working Group Meeting 02/10/26 Weekly Project Team Meeting 02/10/26 Weekly Working Group Meeting 02/10/26 Suffolk Site Work Desclope Meeting – French 02/11/26 Suffolk Site Work Desclope Meeting – Rezendez 02/11/26 Owner/Architect/Contractor Meeting 02/16/26 LeftField Project Team Meeting 02/17/26 Weekly Project Team Meeting 02/17/26 Weekly Working Group Meeting 02/17/26 Suffolk Site Work Desclope Meeting - Flett 02/17/26 School Building Sub Committee Meeting – Invoice Review 02/23/26 Suffolk Site Work Desclope Meeting - Derenzo 02/24/26 Weekly Project Team Meeting 02/24/26 Weekly Working Group Meeting 02/25/26 School Building Committee Meeting		
Project Budget Status	Please refer to attachment 1.		
MSBA Closeout Status	This project is currently in the CD's Phase.		
Potential Issues	There are no potential issues at this time.		

DESIGNER Drummey Rosane Anderson, Inc.

Progress Report as of Date 2/28/2026

<u>Contract Summary</u>		<u>Payment Summary</u>	
Original Contract Amount	\$1,000,000	Total Contract Amount	\$21,443,972
Contract Amendments (to Date)	6	Invoices Paid (to Date)	\$12,717,126
Value of Contract Amendments (to Date)	\$20,443,972	Invoices Received (Reporting Period)	\$913,725
Total Contract Amount	\$21,443,972	Contract Amount Remaining	\$7,813,121
Contract Amendments as Percentage of Original Contract Amount	2,044.4%		
<u>MBE/WBE</u>		<u>Workforce Participation</u>	
MBE Percentage	6.6%	Total Hours	3,665
MBE Actual	11.5%	Minority Hours	420
WBE Percentage	15.0%	Minority Percentage	11.5%
WBE Actual	4.6%	Minority Workforce Participation	
		Female Hours	168
		Female Percentage	4.6%
		Female Workforce Participation	

RFIs and Submittals

RFIs Issued (Reporting Period)

Total RFIs Issued (to Date) 0

Remaining Open RFIs – Past 30 Days

Notes

Remaining Open RFIs – Past 60 Days

Notes

Remaining Open RFIs – Past 90 Days

Notes

Submittals Received (Reporting Period)

Total Submittals Received (to Date) 0

Submittals Reviewed (Reporting Period)

Total Submittals Reviewed (to Date) 0

Comments (Remaining Open Submittals)

Phase	Design Development	Phase Scheduled Completion Date	6/1/2026
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Designer Activities (Reporting Period)	02/03/26 Weekly Project Team Meeting 02/03/26 Weekly Working Group Meeting 02/10/26 Weekly Project Team Meeting 02/10/26 Weekly Working Group Meeting 02/10/26 Suffolk Site Work Descope Meeting – French 02/11/26 Suffolk Site Work Descope Meeting – Rezendez 02/11/26 Owner/Architect/Contractor Meeting 02/16/26 LeftField Project Team Meeting 02/17/26 Weekly Project Team Meeting 02/17/26 Weekly Working Group Meeting 02/17/26 Suffolk Site Work Descope Meeting - Flett 02/17/26 School Building Sub Committee Meeting – Invoice Review 02/23/26 Suffolk Site Work Descope Meeting - Derenzo 02/24/26 Weekly Project Team Meeting 02/24/26 Weekly Working Group Meeting 02/25/26 School Building Committee Meeting
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30 Day Look Ahead

Commissioning Consultant FST Technical.

Commissioning Consultant Status FST Technical has complete their CD 60% review.

GENERAL CONTRACTOR Suffolk Construction Company	Progress Report as of Date 2/28/2026
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Contract Summary

Original Contract Amount (including CM-At-Risk Amendments)	\$318,826
Change Orders (to Date)	
Value of Change Orders (to Date)	
Total Contract Amount	\$318,826
Procurement Type	CM-at-Risk

Payment Summary

Total Contract Amount	\$318,826
Invoices Paid (to Date)	\$261,222
Invoices Received (Reporting Period)	\$19,202
Contract Amount Remaining	\$38,402

Change Orders as Percentage of Original Contract Amount

Pending Change Orders

Change Order Status

MBE/WBE

MBE Percentage
 MBE Actual
 WBE Percentage
 WBE Actual

Workforce Participation

Total Hours
 Minority Hours
 Minority Percentage
 Minority Workforce Participation
 Female Hours
 Female Percentage
 Female Workforce Participation

Schedule Assessment

Notice to Proceed Date

Physical Progress

Substantial Completion Date (Reported)

Substantial Completion Date (Contract)

Substantial Completion Date (Certificate)

Construction Progress (Reporting Period) This project is currently in the Design Development (CD's) phase.

30 Day Look Ahead This project is currently in the Design Development (CD's) phase.

Overall Schedule Assessment

Problems Identified (Schedule or Construction)

Quality Control

Safety Compliance

Number of Claims (to Date)

Value of Claims (to Date)

Comments

Recorded Manpower (Reporting Period)

Contractor Closeout Status

Certification

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Kevin Sullivan

Print Name



Signature

3/9/2026

Date

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
FEASIBILITY STUDY AGREEMENT										
0001-0000	OPM Feasibility Study/Schematic Design	\$ 400,000	\$ 28,908	\$ 428,908	\$ 428,908	100%	\$ 428,908	100%	\$ -	BRR#1, BRR#2
0002-0000	A&E Feasibility Study/Schematic Design	\$ 1,100,000	\$ 61,722	\$ 1,161,722	\$ 1,161,722	100%	\$ 1,126,908	97%	\$ 34,814	BRR#3
0003-0000	Environmental & Site	\$ 300,000	\$ (61,722)	\$ 238,278	\$ -	0%	\$ -	0%	\$ 238,278	BRR#3
0004-0000	Other	\$ 200,000	\$ (28,908)	\$ 171,092	\$ 50,000	29%	\$ 50,000	29%	\$ 121,092	BRR#1, BRR#2
	SUB-TOTAL	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,640,630	82%	\$ 1,605,816	80%	\$ 394,184	
ADMINISTRATION										
0101-0000	Legal Fees	\$ -	\$ -	\$ -	\$ -		\$ -		\$ -	
	Owner's Project Manager	\$ 7,992,394	\$ -	\$ 7,992,394	\$ 7,311,690	0%	\$ 1,015,982	13%	\$ 6,976,412	
0102-0400	Design Development	\$ 406,393	\$ -	\$ 406,393	\$ 406,393	0%	\$ 406,393	100%	\$ -	
0102-0500	Construction Documents	\$ 609,589	\$ -	\$ 609,589	\$ 609,589	0%	\$ 609,589	100%	\$ -	
0102-0600	Bidding	\$ 270,929	\$ -	\$ 270,929	\$ 270,929	0%	\$ -	0%	\$ 270,929	
0102-0700	Construction Administration	\$ 5,576,614	\$ -	\$ 5,576,614	\$ 5,576,614	0%	\$ -	0%	\$ 5,576,614	
0102-0800	Closeout	\$ 428,970	\$ -	\$ 428,970	\$ 428,970	0%	\$ -	0%	\$ 428,970	
0102-0900	Extra Services	\$ 451,548	\$ -	\$ 451,548	\$ -	0%	\$ -	0%	\$ 451,548	
0102-1000	Reimbursable Services	\$ 248,351	\$ -	\$ 248,351	\$ 19,195	0%	\$ -	0%	\$ 248,351	
0201-1100	Cost Estimates	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0103-0000	Advertising & Printing	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0104-0000	Permitting	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0105-0000	Owner's Insurance	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0199-0000	Other Administrative Costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ 7,992,394	\$ -	\$ 7,992,394	\$ 7,311,690	0%	\$ 1,015,982	13%	\$ 6,976,412	
Architectural & Engineering										
	A/E Basic Services	\$ 19,732,250	\$ -	\$ 19,732,250	\$ 19,732,250	0%	\$ 12,920,026	65%	\$ 6,812,224	
0201-0400	Design Development	\$ 5,050,000	\$ -	\$ 5,050,000	\$ 5,050,000	0%	\$ 5,050,000	100%	\$ -	
0201-0500	Construction Documents	\$ 8,632,250	\$ -	\$ 8,632,250	\$ 8,632,250	0%	\$ 7,769,026	90%	\$ 863,224	
0201-0600	Bidding	\$ 1,010,000	\$ -	\$ 1,010,000	\$ 1,010,000	0%	\$ 101,000	10%	\$ 909,000	
0201-0700	Construction Administration	\$ 4,790,000	\$ -	\$ 4,790,000	\$ 4,790,000	0%	\$ -	0%	\$ 4,790,000	
0201-0800	Closeout	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	0%	\$ -	0%	\$ 250,000	
0201-9900	Other Basic Services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	Extra/Reimbursable Services	\$ 550,000	\$ -	\$ 550,000	\$ 550,000	0%	\$ 66,029	12%	\$ 483,971	
0203-0100	Construction Testing	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	0%	\$ -	0%	\$ 25,000	
0203-0200	Printing	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	0%	\$ -	0%	\$ 10,000	
0203-9900	Other Reimbursables	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	0%	\$ 2,420	16%	\$ 12,580	
0204-0200	HazMat (incl. monitoring)	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	0%	\$ -	0%	\$ 250,000	
0204-0300	Geotechnical/Geo-Environmental	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	0%	\$ 58,544	39%	\$ 91,456	
0204-0400	Site Survey & Site Requirements	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	0%	\$ -	0%	\$ 50,000	
0204-0500	Wetlands	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	0%	\$ 5,066	25%	\$ 14,934	
0204-1200	Traffic Studies	\$ 30,000	\$ -	\$ 30,000	\$ 30,000	0%	\$ -	0%	\$ 30,000	
	SUB-TOTAL	\$ 20,282,250	\$ -	\$ 20,282,250	\$ 20,282,250	0%	\$ 12,986,055	77%	\$ 7,296,195	
SITE ACQUISITION										
0301-0000	Land/Bldg. Purchase/Associated Services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
PRE CONSTRUCTION COSTS										
0501-0000	CMR Pre-Con Services	\$ 268,826	\$ -	\$ 268,826	\$ 268,826	0%	\$ 230,424	86%	\$ 38,402	
	SUB-TOTAL	\$ 268,826	\$ -	\$ 268,826	\$ 268,826	0%	\$ 230,424	86%	\$ 38,402	

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
CONSTRUCTION COSTS										
0502-0001	Construction Budget	\$ 223,603,801	\$ -	\$ 223,603,801	\$ 12,190,225	0%	\$ -	0%	\$ 223,603,801	
0508-0000	Change Orders	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ 223,603,801	\$ -	\$ 223,603,801	\$ 12,190,225	0%	\$ -	0%	\$ 223,603,801	
ALTERNATES										
0506-0000				\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
OTHER PROJECT COSTS										
0507-0000	Construction Contingency	\$ 11,180,190	\$ -	\$ 11,180,190	\$ -	0%	\$ -	0%	\$ 11,180,190	
	Miscellaneous Project Costs	\$ 1,150,000	\$ -	\$ 1,150,000	\$ -	0%	\$ -	0%	\$ 1,150,000	
0601-0000	Utility Company Fees	\$ 350,000		\$ 350,000	\$ -	0%	\$ -	0%	\$ 350,000	
0602-0000	Testing Services	\$ 400,000		\$ 400,000	\$ -	0%	\$ -	0%	\$ 400,000	
0699-0000	Other Project Costs	\$ 400,000		\$ 400,000	\$ -	0%	\$ -	0%	\$ 400,000	
	Furnishings and Equipment	\$ 8,854,000	\$ -	\$ 8,854,000	\$ -	0%	\$ -	0%	\$ 8,854,000	
0701-0000	Furnishings	\$ 6,424,000		\$ 6,424,000	\$ -	0%	\$ -	0%	\$ 6,424,000	
0702-0000	Equipment	\$ -		\$ -	\$ -	0%	\$ -	0%	\$ -	
0703-0000	Technology Equipment	\$ 2,430,000		\$ 2,430,000	\$ -	0%	\$ -	0%	\$ 2,430,000	
0801-0000	Owner's Contingency	\$ 1,118,019		\$ 1,118,019	\$ -	0%	\$ -	0%	\$ 1,118,019	
	SUB-TOTAL	\$ 22,302,209	\$ -	\$ 22,302,209	\$ -	0%	\$ -	0%	\$ 22,302,209	
	TOTAL PROJECT BUDGET	\$ 276,449,480	\$ -	\$ 276,449,480	\$ 41,693,621	15%	\$ 15,838,278	6%	\$ 260,611,202	

FUNDING SOURCES	Max w/ Conting.	Max w/o Conting.	Project Budget	Scope Items Excluded	Contingencies	Basis of Total Facilities Grant	Reimbursement Rate
Maximum State Share	\$ 111,716,443	\$ 109,541,623					
Local Share	\$ 164,733,037	\$ 166,907,857					
SUB-TOTAL	\$ 276,449,480	\$ 276,449,480	\$ 276,449,480	\$ -	\$ 12,298,209	\$ 264,151,271	39.62%

Feasibility Study Agreement Budget Transfers:

FSA BRR	1	12/14/2023	Transfer \$28,050 from Other Contingency to OPM Feasibility Study/Schematic Design to fund Cost Estimating Services for Preferred Schematic Report and Schematic Design Phases
FSA BRR	2	To be submitted	Transfer \$858 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Amendment No. 3, \$23,956 from Other Contingency to A&E Feasibility Study/Schematic Design to fund Designer Amendment No. 5

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
FEASIBILITY STUDY AGREEMENT										
0001-0000	OPM Feasibility Study/Schematic Design	\$ 400,000	\$ 28,908	\$ 428,908	\$ 428,908	100%	\$ 428,908	100%	\$ -	BRR#1, BRR#2
0002-0000	A&E Feasibility Study/Schematic Design	\$ 1,100,000	\$ 61,722	\$ 1,161,722	\$ 1,161,722	100%	\$ 1,126,908	97%	\$ 34,814	BRR#3
0003-0000	Environmental & Site	\$ 300,000	\$ (61,722)	\$ 238,278	\$ -	0%	\$ -	0%	\$ 238,278	BRR#3
0004-0000	Other	\$ 200,000	\$ (28,908)	\$ 171,092	\$ 50,000	29%	\$ 50,000	29%	\$ 121,092	BRR#1, BRR#2
	SUB-TOTAL	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,640,630	82%	\$ 1,605,816	80%	\$ 394,184	
ADMINISTRATION										
0101-0000	Legal Fees	\$ -	\$ -	\$ -	\$ -		\$ -		\$ -	
	Owner's Project Manager	\$ 7,992,394	\$ -	\$ 7,992,394	\$ 7,311,690	0%	\$ 1,015,982	13%	\$ 6,976,412	
0102-0400	Design Development	\$ 406,393	\$ -	\$ 406,393	\$ 406,393	0%	\$ 406,393	100%	\$ -	
0102-0500	Construction Documents	\$ 609,589	\$ -	\$ 609,589	\$ 609,589	0%	\$ 609,589	100%	\$ -	
0102-0600	Bidding	\$ 270,929	\$ -	\$ 270,929	\$ 270,929	0%	\$ -	0%	\$ 270,929	
0102-0700	Construction Administration	\$ 5,576,614	\$ -	\$ 5,576,614	\$ 5,576,614	0%	\$ -	0%	\$ 5,576,614	
0102-0800	Closeout	\$ 428,970	\$ -	\$ 428,970	\$ 428,970	0%	\$ -	0%	\$ 428,970	
0102-0900	Extra Services	\$ 451,548	\$ -	\$ 451,548	\$ -	0%	\$ -	0%	\$ 451,548	
0102-1000	Reimbursable Services	\$ 248,351	\$ -	\$ 248,351	\$ 19,195	0%	\$ -	0%	\$ 248,351	
0201-1100	Cost Estimates	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0103-0000	Advertising & Printing	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0104-0000	Permitting	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0105-0000	Owner's Insurance	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0199-0000	Other Administrative Costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ 7,992,394	\$ -	\$ 7,992,394	\$ 7,311,690	0%	\$ 1,015,982	13%	\$ 6,976,412	
Architectural & Engineering										
	A/E Basic Services	\$ 19,732,250	\$ -	\$ 19,732,250	\$ 19,732,250	0%	\$ 12,920,026	65%	\$ 6,812,224	
0201-0400	Design Development	\$ 5,050,000	\$ -	\$ 5,050,000	\$ 5,050,000	0%	\$ 5,050,000	100%	\$ -	
0201-0500	Construction Documents	\$ 8,632,250	\$ -	\$ 8,632,250	\$ 8,632,250	0%	\$ 7,769,026	90%	\$ 863,224	
0201-0600	Bidding	\$ 1,010,000	\$ -	\$ 1,010,000	\$ 1,010,000	0%	\$ 101,000	10%	\$ 909,000	
0201-0700	Construction Administration	\$ 4,790,000	\$ -	\$ 4,790,000	\$ 4,790,000	0%	\$ -	0%	\$ 4,790,000	
0201-0800	Closeout	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	0%	\$ -	0%	\$ 250,000	
0201-9900	Other Basic Services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	Extra/Reimbursable Services	\$ 550,000	\$ -	\$ 550,000	\$ 550,000	0%	\$ 66,029	12%	\$ 483,971	
0203-0100	Construction Testing	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	0%	\$ -	0%	\$ 25,000	
0203-0200	Printing	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	0%	\$ -	0%	\$ 10,000	
0203-9900	Other Reimbursables	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	0%	\$ 2,420	16%	\$ 12,580	
0204-0200	HazMat (incl. monitoring)	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	0%	\$ -	0%	\$ 250,000	
0204-0300	Geotechnical/Geo-Environmental	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	0%	\$ 58,544	39%	\$ 91,456	
0204-0400	Site Survey & Site Requirements	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	0%	\$ -	0%	\$ 50,000	
0204-0500	Wetlands	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	0%	\$ 5,066	25%	\$ 14,934	
0204-1200	Traffic Studies	\$ 30,000	\$ -	\$ 30,000	\$ 30,000	0%	\$ -	0%	\$ 30,000	
	SUB-TOTAL	\$ 20,282,250	\$ -	\$ 20,282,250	\$ 20,282,250	0%	\$ 12,986,055	77%	\$ 7,296,195	
SITE ACQUISITION										
0301-0000	Land/Bldg. Purchase/Associated Services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
PRE CONSTRUCTION COSTS										
0501-0000	CMR Pre-Con Services	\$ 268,826	\$ -	\$ 268,826	\$ 268,826	0%	\$ 230,424	86%	\$ 38,402	
	SUB-TOTAL	\$ 268,826	\$ -	\$ 268,826	\$ 268,826	0%	\$ 230,424	86%	\$ 38,402	

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
CONSTRUCTION COSTS										
0502-0001	Construction Budget	\$ 223,603,801	\$ -	\$ 223,603,801	\$ 12,190,225	0%	\$ -	0%	\$ 223,603,801	
0508-0000	Change Orders	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ 223,603,801	\$ -	\$ 223,603,801	\$ 12,190,225	0%	\$ -	0%	\$ 223,603,801	
ALTERNATES										
0506-0000				\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
OTHER PROJECT COSTS										
0507-0000	Construction Contingency	\$ 11,180,190	\$ -	\$ 11,180,190	\$ -	0%	\$ -	0%	\$ 11,180,190	
	Miscellaneous Project Costs	\$ 1,150,000	\$ -	\$ 1,150,000	\$ -	0%	\$ -	0%	\$ 1,150,000	
0601-0000	Utility Company Fees	\$ 350,000		\$ 350,000	\$ -	0%	\$ -	0%	\$ 350,000	
0602-0000	Testing Services	\$ 400,000		\$ 400,000	\$ -	0%	\$ -	0%	\$ 400,000	
0699-0000	Other Project Costs	\$ 400,000		\$ 400,000	\$ -	0%	\$ -	0%	\$ 400,000	
	Furnishings and Equipment	\$ 8,854,000	\$ -	\$ 8,854,000	\$ -	0%	\$ -	0%	\$ 8,854,000	
0701-0000	Furnishings	\$ 6,424,000		\$ 6,424,000	\$ -	0%	\$ -	0%	\$ 6,424,000	
0702-0000	Equipment	\$ -		\$ -	\$ -	0%	\$ -	0%	\$ -	
0703-0000	Technology Equipment	\$ 2,430,000		\$ 2,430,000	\$ -	0%	\$ -	0%	\$ 2,430,000	
0801-0000	Owner's Contingency	\$ 1,118,019		\$ 1,118,019	\$ -	0%	\$ -	0%	\$ 1,118,019	
	SUB-TOTAL	\$ 22,302,209	\$ -	\$ 22,302,209	\$ -	0%	\$ -	0%	\$ 22,302,209	
TOTAL PROJECT BUDGET		\$ 276,449,480	\$ -	\$ 276,449,480	\$ 41,693,621	15%	\$ 15,838,278	6%	\$ 260,611,202	

FUNDING SOURCES	Max w/ Conting.	Max w/o Conting.	Project Budget	Scope Items Excluded	Contingencies	Basis of Total Facilities Grant	Reimbursement Rate
Maximum State Share	\$ 111,716,443	\$ 109,541,623					
Local Share	\$ 164,733,037	\$ 166,907,857					
SUB-TOTAL	\$ 276,449,480	\$ 276,449,480	\$ 276,449,480	\$ -	\$ 12,298,209	\$ 264,151,271	39.62%

Feasibility Study Agreement Budget Transfers:

FSA BRR	1	12/14/2023	Transfer \$28,050 from Other Contingency to OPM Feasibility Study/Schematic Design to fund Cost Estimating Services for Preferred Schematic Report and Schematic Design Phases
FSA BRR	2	To be submitted	Transfer \$858 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Amendment No. 3, \$23,956 from Other Contingency to A&E Feasibility Study/Schematic Design to fund Designer Amendment No. 5

MEMORANDUM

To: South Shore Tech School Building Committee
 From: Kevin Sullivan, LeftField, LLC
 Date: February 28, 2026
 Re: South Shore Regional Vocational Technical HS Project - February 2026 Invoice Summary
 Cc: Connor Sullivan, Dave Hurley, Linda Liporto, Jim Rogers - LeftField, LLC

Enclosed for approval and processing, please find the following invoices:

INVOICES					
ProPay Code	Vendor	Invoice #	Budget Category	Description of Services	Invoice \$
0102-0500	LeftField	29	Construction Documents	OPM CD Services from February 1 - February 28, 2026	\$ 87,085.00
0201-0500	DRA	28	Construction Documents	Construction Documents Services from February 1 - February 28, 2026	\$ 863,225.00
0201-0600	DRA	28	Bidding Phase	Bidding Phase Services from February 1 - February 28, 2026	\$ 50,500.00
0501-0000	Suffolk	224186.01-013	CMR Pre-Con Services	CM@ Risk Pre-Con. Services	\$ 19,202.00
				TOTAL:	\$ 1,020,012.00

EXPEDITED INVOICES (Payments made in advance of the SBC monthly meeting)					
ProPay Code	Vendor	Invoice #	Budget Category	Description of Services	Invoice \$

The February 2026 OPM Monthly Report was electronically submitted to the MSBA and to the School Building Committee and South Shore Tech School District by the required March 12, 2026 deadline. All invoices above are included in the February 2026 Project Budget Report unless rejected by the School Building Committee.

If you have any questions, please feel free to contact Kevin Sullivan, Owner's Project Manager, Leftfield, LLC.



Mr. Thomas Hickey
 Superintendent
 South Shore Regional Vocational School District
 476 Webster Street
 Hanover, MA 02339

Invoice Date: 2/28/26
 Invoice No: 29

FOR: Project Management Services
 South Shore Regional Vocational Technical High School
 476 Webster Street, Hanover, MA 02339

Professional Services from February 1 to February 28, 2026

OPM Services	Amount
2/28/2026 OPM Construction Documents Services:	\$ 87,085.00

Total Labor: \$ 87,085.00

Reimbursable Expenses	Amount
Reimbursables 02/01/26 - 02/28/26	

Total Expenses: \$0.00

Total this Invoice: \$ 87,085.00

Contract Status	Budget	Previous	Current	Total To Date	Balance
Feasibility Study/Schematic Design Phase	\$400,000	\$400,000	\$0	\$400,000	\$0
Design Development Phase	\$406,393	\$406,393	\$0	\$406,393	\$0
Construction Documents Phase	\$609,589	\$522,504	\$87,085	\$609,589	\$0
Bid Phase	\$270,929	\$0	\$0	\$0	\$270,929
Construction Phase	\$5,576,614	\$0	\$0	\$0	\$5,576,614
Closeout Phase	\$428,970	\$0	\$0	\$0	\$428,970
OPM Services Total:	\$7,692,495	\$1,328,897	\$87,085	\$1,415,982	\$6,276,513
Reimbursable Expenses Total:	\$28,908	\$28,908	\$0	\$28,908	\$0
Total Contract:	\$7,721,403	\$1,357,805	\$87,085	\$1,444,890	\$6,276,513

Please Remit Payment To:
 LeftField, LLC
 P.O. Box 307
 Hingham, MA 02043

During the month of February, the Project Team completed the DCAMM prequalification process for Trade Contractors related to the Early Site Enabling Package for Masonry, Waterproofing, Electrical and Elevators. Throughout February, the Team continued to meet on a weekly basis to discuss programming, schedule, and budget with an emphasis on the initial site enabling scope that is slated to begin in April. Leftfield, DRA and Suffolk Construction continue conversations with the District on Project Phasing, Site Logistics and Shop layouts. Schedule discussion continues a weekly basis. A meeting was held on February 9th with the Town of Hanover Planning Board in which the project obtained site plan approval. The Project Team plans to meet with the Abutters once again to discuss expectations and answer any questions or concerns regarding the construction of the project before Suffolk plans to mobilize on site.

The project is currently on target to hit the following updated milestone dates:

- *Submission of Construction Documents 90%: April 2026*
- *Submission of Construction Documents 100%: June 2026*
- *Construction of Building: Summer 2026 – Summer 2028*
- *School Opening: Fall 2028*

I. TASKS COMPLETED THROUGH FEBRUARY 2026

The following tasks were completed in the month of February 2026:

02/03/26	Weekly Project Team Meeting
02/03/26	Weekly Working Group Meeting
02/10/26	Weekly Project Team Meeting
02/10/26	Weekly Working Group Meeting
02/10/26	Suffolk Site Work Descope Meeting – French
02/11/26	Suffolk Site Work Descope Meeting – Rezendez
02/11/26	Owner/Architect/Contractor Meeting
02/16/16	LeftField Project Team Meeting
02/17/26	Weekly Project Team Meeting
02/17/26	Weekly Working Group Meeting
02/17/26	Suffolk Site Work Descope Meeting - Flett
02/17/26	School Building Sub Committee Meeting – Invoice Review
02/23/26	Suffolk Site Work Descope Meeting - Derenzo
02/24/26	Weekly Project Team Meeting
02/24/26	Weekly Working Group Meeting
02/25/26	School Building Committee Meeting

INVOICE

February 28, 2026

South Shore Regional Vocational Technical High School
 476 Webster Street
 Hanover, MA 02339

Project No: 23010.00
 Invoice No: 0000028

Project South Shore Regional HS

Professional Services from February 1, 2026 through February 28, 2026

Billing Phase	Fee	Percent Complete	Earned	Previously Invoiced	This Invoice
Feasibility Study (MSBA 0002-0000)	550,000.00	100.00%	550,000.00	550,000.00	0.00
Schematic Design (MSBA 0002-0000)	450,000.00	100.00%	450,000.00	450,000.00	0.00
Design Development (MSBA 0201-0400)	5,050,000.00	100.00%	5,050,000.00	5,050,000.00	0.00
Construction Documents (MSBA 0201-0500)	8,632,250.00	90.00%	7,769,025.00	6,905,800.00	863,225.00
Bidding Phase (MSBA 0201-0600)	1,010,000.00	10.00%	101,000.00	50,500.00	50,500.00
Construction Phase (MSBA 0201-0700)	4,790,000.00	0.00%	0.00	0.00	0.00
Completion Phase (MSBA 0201-0800)	250,000.00	0.00%	0.00	0.00	0.00
Construction Testing	25,000.00		0.00	0.00	0.00
Printing (over minimum) (MSBA 0203-0200)	10,000.00		0.00	0.00	0.00
Other Reimbursable costs (MSBA 0203-9900)	15,000.00		2,420.00	2,420.00	0.00
Hazardous Materials (MSBA 0204-0200)	250,000.00		0.00	0.00	0.00
Geotechnical & Geo-Environmental (MSBA 0204-0300)	150,000.00		58,543.66	58,543.66	0.00
Site Survey (MSBA 0204-0500)	50,000.00		5,065.50	5,065.50	0.00
Wetlands (MSBA 0204-0500)	20,000.00		0.00	0.00	0.00
Traffic Studies (MSBA 0204-0500)	30,000.00		0.00	0.00	0.00
Total Fee	21,282,250.00				
Total			13,986,054.16	13,072,329.16	913,725.00



DRA Project No. 23010.

South Shore Tech

Monthly Report February 2026

Narrative:

The Design Team continued with significant production of Construction Documents this month. This on-going activity included: added notes, details and dimensions to the construction documents to fully describe the scope of work for the construction team. The design team also focused on the coordination and integration of various building system components with regular team meetings, particularly with the Site, Mechanical Electrical and Structural consultants.

This work on the Construction Documents was particularly focused on the upcoming milestones of:

- Bid Package #3 for Structural Steel & Concrete and Early Electrical

- 90% Cost Estimating set

Both of these packages are due in the first week of March

The Design Team also continues to work on a weekly basis with Coreslab, the selected subcontractor for Design Assist and Fabrication & Installation of Precast Concrete.

Permitting activities continued to receive attention during January. The Design Team responded to a second round of stormwater comments from the Town's peer reviewer. The Site drawings were updated accordingly. On Monday February 9 the Planning Board unanimously approved the project. Due to weather, the Conservation Commission meeting was continued to early March.

The Design Team continued to have regular meetings this month with the Owners Project Manager and Construction Manager to discuss logistics and construction scheduling, particularly focused on early site enabling work. The design team prepared a preliminary layout of temporary parking and coordination of proposed and existing site utilities.

Throughout the month the Project Team met regularly, both internally and with the Owner, to review design, scope, budget, and schedule items.

Design Team Activities for the month of **February 2026**

Weekly Design Team Meetings

Weekly Touch-base Meetings with Owner's Project Manager and Construction Manager

Bi-Weekly Working Group Meetings; Agenda items included: Site & Civil issues, MEP systems; and value management items.

School Building Committee Meeting February 25

Design Team Weekly Coordination Meetings, including:

- Structural- Steel framing details, precast details
- Site- Landscape final grading, site lighting, drainage, site utilities
- Mechanical & Electrical- Duct & pipe sizing and routing, clash detection
- Food Service- Kitchen Equipment layouts
- Vocational Equipment- updated shop layouts



INVOICE # 13

65 Allerton St
Boston, MA 02119
Tel: 617-445-3500

TO:
South Shore Regional School District
476 Webster St
Hanover, MA 02339

Invoice Number: 224186.01-013
Invoice Date: 2/28/2026
SCCI Project #: 224186.01

RE:
Preconstruction Services

ITEM	DESCRIPTION	AMOUNT
	Project Name	
1	South Shore Regional Vocational Technical High School	
2	Schematic Design Preconstruction Services	\$50,000
3	Preconstruction Services	\$268,826
4	Billed to Date	\$261,222
5	Total bill this month	\$19,202
6	Total left to bill	\$38,402
7		
8		
9		
10		
11		
	Total this month	\$19,202

Questions concerning this invoice?
Call: 617-445-3500

MAKE ALL CHECKS PAYABLE TO:
Suffolk Construction Co., Inc.
65 Allerton St
Boston, MA 02119

\$19,202
PAY THIS
AMOUNT

Payment due in accordance with Agreement



South Shore Voc Tech High School

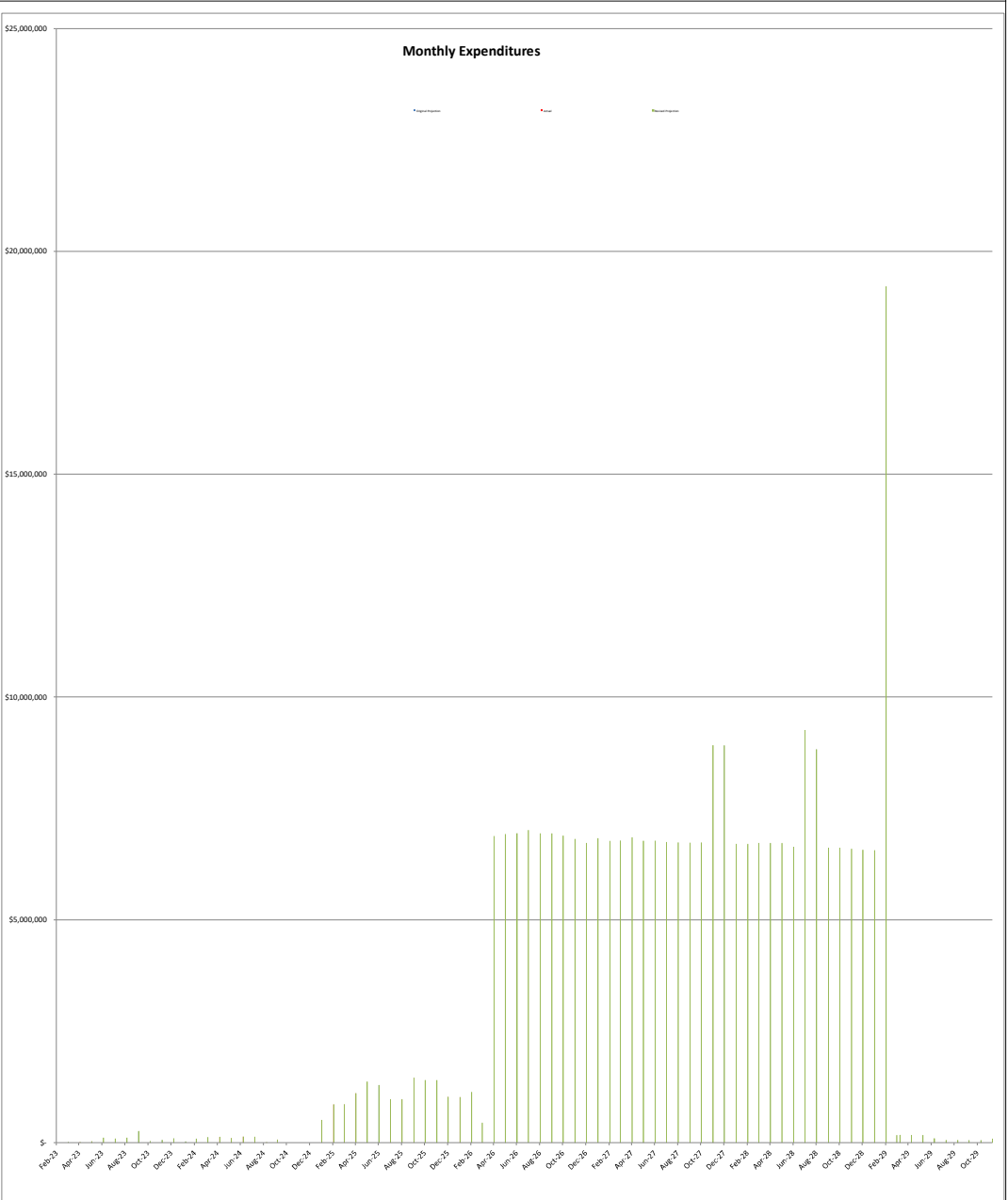
February 2026 Narrative

During the last month, Suffolk has continued working with DRA and LeftField on the planning and procurement of the early release packages, including Sitework (Early Bid Package #2) and concrete, structural masonry, structural steel, UG Waterproofing, Early Electrical and Elevators (Early Bid Package #3). iGMP #1 was approved, which added the Precast scope into Suffolk's contract. We had a robust number of bidders for the sitework package, and we are in the final stages of buying out that scope, expected for the week of 3/9. Once pricing has been finalized, sitework and some temporary electrical scope will be included into the job via iGMP#2.

Coordination is ongoing for the existing utilities and in preparation for our mobilization to the site. We have also prepared our estimating group for the imminent release of the 90% CDs, which will be our final estimating set and will also be the basis of procuring Early Bid Package #3. We continue to attend all relevant project meetings. Our invoices will be billed at the same value, barring costs for added services, until the Preconstruction contract is exhausted.

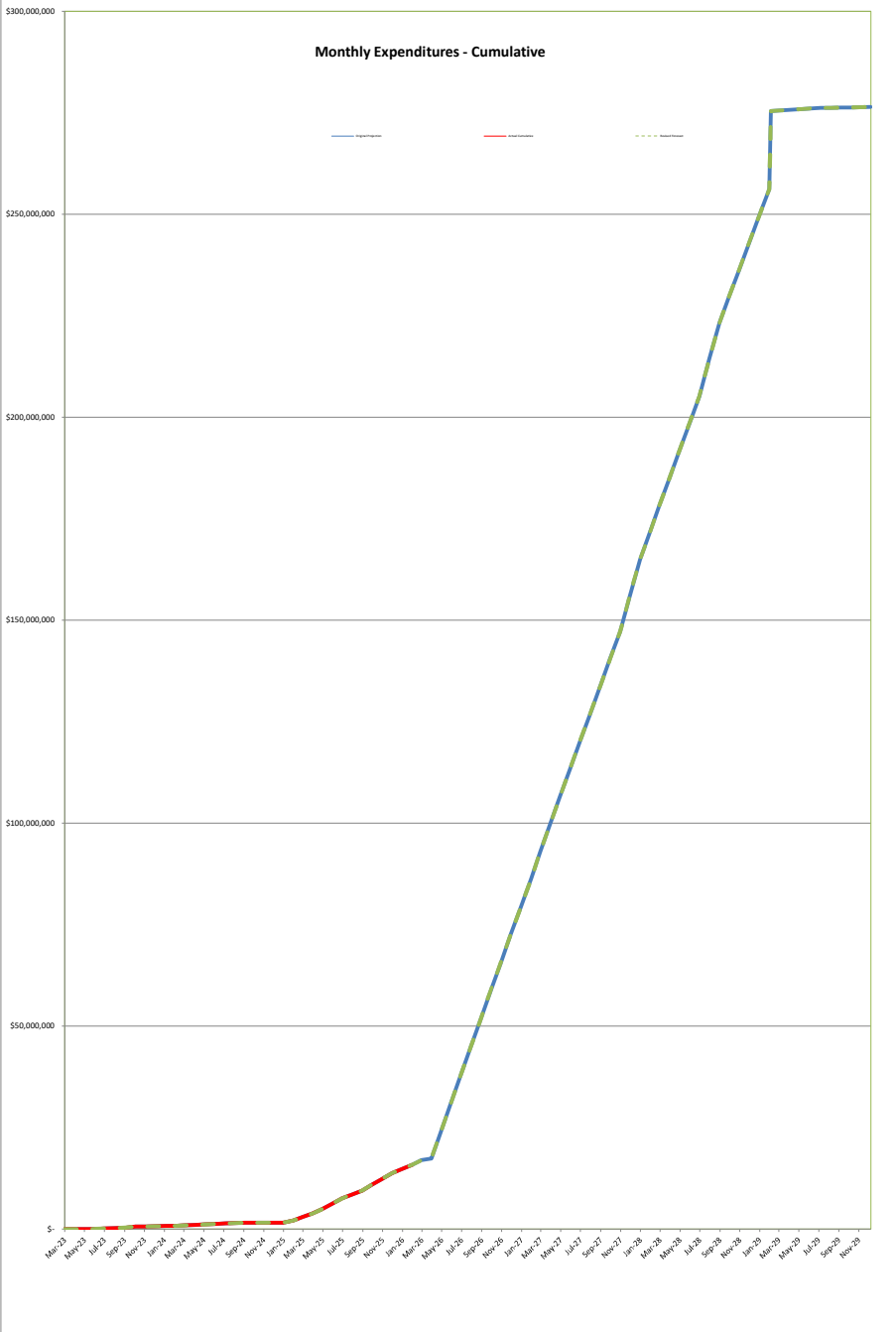
Monthly Cash Flow

Date	Original Projection	Actual	Revised Projection
Feb-23	\$ -	\$ -	\$ -
Mar-23	\$ -	\$ -	\$ -
Apr-23	\$ 12,000	\$ 12,000	\$ 12,000
May-23	\$ 12,000	\$ 12,000	\$ 12,000
Jun-23	\$ 29,000	\$ 29,000	\$ 29,000
Jul-23	\$ 111,500	\$ 111,500	\$ 111,500
Aug-23	\$ 84,000	\$ 84,000	\$ 84,000
Sep-23	\$ 111,500	\$ 111,500	\$ 111,500
Oct-23	\$ 257,110	\$ 257,110	\$ 257,110
Nov-23	\$ 35,251	\$ 35,251	\$ 35,251
Dec-23	\$ 56,500	\$ 56,500	\$ 56,500
Jan-24	\$ 96,485	\$ 96,485	\$ 96,485
Feb-24	\$ 29,000	\$ 29,000	\$ 29,000
Mar-24	\$ 84,000	\$ 84,000	\$ 84,000
Apr-24	\$ 119,000	\$ 119,000	\$ 119,000
May-24	\$ 128,689	\$ 128,689	\$ 128,689
Jun-24	\$ 100,000	\$ 100,000	\$ 100,000
Jul-24	\$ 138,074	\$ 138,074	\$ 138,074
Aug-24	\$ 128,132	\$ 128,132	\$ 128,132
Sep-24	\$ 3,177	\$ 3,177	\$ 3,177
Oct-24	\$ 67,446	\$ 67,446	\$ 67,446
Nov-24	\$ -	\$ -	\$ -
Dec-24	\$ -	\$ -	\$ -
Jan-25	\$ -	\$ -	\$ -
Feb-25	\$ 507,952	\$ 507,952	\$ 507,952
Mar-25	\$ 857,981	\$ 857,981	\$ 857,981
Apr-25	\$ 857,981	\$ 857,981	\$ 857,981
May-25	\$ 1,110,481	\$ 1,110,481	\$ 1,110,481
Jun-25	\$ 1,362,981	\$ 1,362,981	\$ 1,362,981
Jul-25	\$ 1,289,592	\$ 1,289,592	\$ 1,289,592
Aug-25	\$ 969,511	\$ 969,511	\$ 969,511
Sep-25	\$ 971,931	\$ 971,931	\$ 971,931
Oct-25	\$ 1,458,027	\$ 1,458,027	\$ 1,458,027
Nov-25	\$ 1,401,124	\$ 1,401,124	\$ 1,401,124
Dec-25	\$ 1,401,124	\$ 1,401,124	\$ 1,401,124
Jan-26	\$ 1,026,717	\$ 1,026,717	\$ 1,026,717
Feb-26	\$ 1,020,012	\$ 1,020,012	\$ 1,020,012
Mar-26	\$ 1,132,315	\$ 1,132,315	\$ 1,132,315
Apr-26	\$ 442,872	\$ 442,872	\$ 442,872
May-26	\$ 6,877,345	\$ 6,877,345	\$ 6,877,345
Jun-26	\$ 6,920,469	\$ 6,920,469	\$ 6,920,469
Jul-26	\$ 6,936,435	\$ 6,936,435	\$ 6,936,435
Aug-26	\$ 7,011,435	\$ 7,011,435	\$ 7,011,435
Sep-26	\$ 6,936,435	\$ 6,936,435	\$ 6,936,435
Oct-26	\$ 6,936,435	\$ 6,936,435	\$ 6,936,435
Nov-26	\$ 6,884,342	\$ 6,884,342	\$ 6,884,342
Dec-26	\$ 6,809,342	\$ 6,809,342	\$ 6,809,342
Jan-27	\$ 6,723,627	\$ 6,723,627	\$ 6,723,627
Feb-27	\$ 6,828,627	\$ 6,828,627	\$ 6,828,627
Mar-27	\$ 6,766,922	\$ 6,766,922	\$ 6,766,922
Apr-27	\$ 6,773,627	\$ 6,773,627	\$ 6,773,627
May-27	\$ 6,848,627	\$ 6,848,627	\$ 6,848,627
Jun-27	\$ 6,768,627	\$ 6,768,627	\$ 6,768,627
Jul-27	\$ 6,768,627	\$ 6,768,627	\$ 6,768,627
Aug-27	\$ 6,743,627	\$ 6,743,627	\$ 6,743,627
Sep-27	\$ 6,736,789	\$ 6,736,789	\$ 6,736,789
Oct-27	\$ 6,728,627	\$ 6,728,627	\$ 6,728,627
Nov-27	\$ 6,728,562	\$ 6,728,562	\$ 6,728,562
Dec-27	\$ 8,912,127	\$ 8,912,127	\$ 8,912,127
Jan-28	\$ 8,912,127	\$ 8,912,127	\$ 8,912,127
Feb-28	\$ 6,698,627	\$ 6,698,627	\$ 6,698,627
Mar-28	\$ 6,698,627	\$ 6,698,627	\$ 6,698,627
Apr-28	\$ 6,722,577	\$ 6,722,577	\$ 6,722,577
May-28	\$ 6,722,577	\$ 6,722,577	\$ 6,722,577
Jun-28	\$ 6,722,577	\$ 6,722,577	\$ 6,722,577
Jul-28	\$ 6,636,863	\$ 6,636,863	\$ 6,636,863
Aug-28	\$ 9,250,363	\$ 9,250,363	\$ 9,250,363
Sep-28	\$ 8,826,413	\$ 8,826,413	\$ 8,826,413
Oct-28	\$ 6,612,913	\$ 6,612,913	\$ 6,612,913
Nov-28	\$ 6,612,913	\$ 6,612,913	\$ 6,612,913
Dec-28	\$ 6,591,704	\$ 6,591,704	\$ 6,591,704
Jan-29	\$ 6,567,752	\$ 6,567,752	\$ 6,567,752
Feb-29	\$ 6,555,975	\$ 6,555,975	\$ 6,555,975
Mar-29	\$ 19,213,554	\$ 19,213,554	\$ 19,213,554
Apr-29	\$ 167,295	\$ 167,295	\$ 167,295
May-29	\$ 167,295	\$ 167,295	\$ 167,295
Jun-29	\$ 167,295	\$ 167,295	\$ 167,295
Jul-29	\$ 167,295	\$ 167,295	\$ 167,295
Aug-29	\$ 95,800	\$ 95,800	\$ 95,800
Sep-29	\$ 50,000	\$ 50,000	\$ 50,000
Oct-29	\$ 50,000	\$ 50,000	\$ 50,000
Nov-29	\$ 50,000	\$ 50,000	\$ 50,000
Dec-29	\$ 50,000	\$ 50,000	\$ 50,000
Jan-30	\$ 84,814	\$ 84,814	\$ 84,814
Total:	\$ 276,449,480	\$ 15,838,277	\$ 276,449,480



Cumulative Cash Flow

Date	Original Projection	Actual Cumulative	Revised Forecast
Feb-23	\$ -	\$ -	\$ -
Mar-23	\$ -	\$ -	\$ -
Apr-23	\$ 12,000	\$ 12,000	\$ 12,000
May-23	\$ 24,000	\$ 24,000	\$ 24,000
Jun-23	\$ 53,000	\$ 53,000	\$ 53,000
Jul-23	\$ 164,500	\$ 164,500	\$ 164,500
Aug-23	\$ 248,500	\$ 248,500	\$ 248,500
Sep-23	\$ 360,000	\$ 360,000	\$ 360,000
Oct-23	\$ 617,110	\$ 617,110	\$ 617,110
Nov-23	\$ 652,361	\$ 652,361	\$ 652,361
Dec-23	\$ 708,861	\$ 708,861	\$ 708,861
Jan-24	\$ 805,346	\$ 805,346	\$ 805,346
Feb-24	\$ 834,346	\$ 834,346	\$ 834,346
Mar-24	\$ 918,346	\$ 918,346	\$ 918,346
Apr-24	\$ 1,037,346	\$ 1,037,346	\$ 1,037,346
May-24	\$ 1,166,035	\$ 1,166,035	\$ 1,166,035
Jun-24	\$ 1,266,035	\$ 1,266,035	\$ 1,266,035
Jul-24	\$ 1,404,109	\$ 1,404,109	\$ 1,404,109
Aug-24	\$ 1,532,241	\$ 1,532,241	\$ 1,532,241
Sep-24	\$ 1,535,418	\$ 1,535,418	\$ 1,535,418
Oct-24	\$ 1,602,864	\$ 1,602,864	\$ 1,602,864
Nov-24	\$ 1,602,864	\$ 1,602,864	\$ 1,602,864
Dec-24	\$ 1,602,864	\$ 1,602,864	\$ 1,602,864
Jan-25	\$ 1,602,864	\$ 1,602,864	\$ 1,602,864
Feb-25	\$ 2,110,816	\$ 2,110,816	\$ 2,110,816
Mar-25	\$ 2,968,797	\$ 2,968,797	\$ 2,968,797
Apr-25	\$ 3,826,778	\$ 3,826,778	\$ 3,826,778
May-25	\$ 4,937,259	\$ 4,937,259	\$ 4,937,259
Jun-25	\$ 6,300,240	\$ 6,300,240	\$ 6,300,240
Jul-25	\$ 7,589,832	\$ 7,589,832	\$ 7,589,832
Aug-25	\$ 8,559,343	\$ 8,559,343	\$ 8,559,343
Sep-25	\$ 9,531,274	\$ 9,531,274	\$ 9,531,274
Oct-25	\$ 10,989,301	\$ 10,989,301	\$ 10,989,301
Nov-25	\$ 12,390,425	\$ 12,390,425	\$ 12,390,425
Dec-25	\$ 13,791,549	\$ 13,791,549	\$ 13,791,549
Jan-26	\$ 14,818,265	\$ 14,818,265	\$ 14,818,265
Feb-26	\$ 15,838,277	\$ 15,838,277	\$ 15,838,277
Mar-26	\$ 16,970,592	\$ 16,970,592	\$ 16,970,592
Apr-26	\$ 17,413,464	\$ 17,413,464	\$ 17,413,464
May-26	\$ 24,290,808	\$ 24,290,808	\$ 24,290,808
Jun-26	\$ 31,211,277	\$ 31,211,277	\$ 31,211,277
Jul-26	\$ 38,147,712	\$ 38,147,712	\$ 38,147,712
Aug-26	\$ 45,159,147	\$ 45,159,147	\$ 45,159,147
Sep-26	\$ 52,095,582	\$ 52,095,582	\$ 52,095,582
Oct-26	\$ 59,032,017	\$ 59,032,017	\$ 59,032,017
Nov-26	\$ 65,916,359	\$ 65,916,359	\$ 65,916,359
Dec-26	\$ 72,725,702	\$ 72,725,702	\$ 72,725,702
Jan-27	\$ 79,449,329	\$ 79,449,329	\$ 79,449,329
Feb-27	\$ 86,277,956	\$ 86,277,956	\$ 86,277,956
Mar-27	\$ 93,044,878	\$ 93,044,878	\$ 93,044,878
Apr-27	\$ 99,818,506	\$ 99,818,506	\$ 99,818,506
May-27	\$ 106,667,133	\$ 106,667,133	\$ 106,667,133
Jun-27	\$ 113,435,760	\$ 113,435,760	\$ 113,435,760
Jul-27	\$ 120,204,388	\$ 120,204,388	\$ 120,204,388
Aug-27	\$ 126,948,015	\$ 126,948,015	\$ 126,948,015
Sep-27	\$ 133,684,804	\$ 133,684,804	\$ 133,684,804
Oct-27	\$ 140,413,432	\$ 140,413,432	\$ 140,413,432
Nov-27	\$ 147,141,994	\$ 147,141,994	\$ 147,141,994
Dec-27	\$ 156,054,121	\$ 156,054,121	\$ 156,054,121
Jan-28	\$ 164,966,248	\$ 164,966,248	\$ 164,966,248
Feb-28	\$ 171,664,876	\$ 171,664,876	\$ 171,664,876
Mar-28	\$ 178,363,503	\$ 178,363,503	\$ 178,363,503
Apr-28	\$ 185,086,081	\$ 185,086,081	\$ 185,086,081
May-28	\$ 191,808,658	\$ 191,808,658	\$ 191,808,658
Jun-28	\$ 198,531,235	\$ 198,531,235	\$ 198,531,235
Jul-28	\$ 205,168,098	\$ 205,168,098	\$ 205,168,098
Aug-28	\$ 214,418,461	\$ 214,418,461	\$ 214,418,461
Sep-28	\$ 223,244,874	\$ 223,244,874	\$ 223,244,874
Oct-28	\$ 229,857,787	\$ 229,857,787	\$ 229,857,787
Nov-28	\$ 236,470,700	\$ 236,470,700	\$ 236,470,700
Dec-28	\$ 243,062,404	\$ 243,062,404	\$ 243,062,404
Jan-29	\$ 249,630,156	\$ 249,630,156	\$ 249,630,156
Feb-29	\$ 256,186,131	\$ 256,186,131	\$ 256,186,131
Mar-29	\$ 275,309,686	\$ 275,309,686	\$ 275,309,686
Apr-29	\$ 275,566,981	\$ 275,566,981	\$ 275,566,981
May-29	\$ 275,734,276	\$ 275,734,276	\$ 275,734,276
Jun-29	\$ 275,901,571	\$ 275,901,571	\$ 275,901,571
Jul-29	\$ 276,068,866	\$ 276,068,866	\$ 276,068,866
Aug-29	\$ 276,164,666	\$ 276,164,666	\$ 276,164,666
Sep-29	\$ 276,214,666	\$ 276,214,666	\$ 276,214,666
Oct-29	\$ 276,264,666	\$ 276,264,666	\$ 276,264,666
Nov-29	\$ 276,314,666	\$ 276,314,666	\$ 276,314,666
Dec-29	\$ 276,364,666	\$ 276,364,666	\$ 276,364,666
Jan-30	\$ 276,449,480	\$ 276,449,480	\$ 276,449,480
Total:	\$ 276,449,480	\$ 13,791,549	\$ 276,449,480



Project Schedule

February 28, 2026

ID	Task Name	Start	Finish	Predecessor	Duration	Successor
168	DCAMM Documentation	Mon 6/9/25	Fri 8/31/29		1090 days	
169	Designer evaluation for Design Phase	Fri 7/18/25	Thu 7/24/25	96	5 days	
170	Designer evaluation for CA Phase	Tue 6/9/26	Mon 6/15/26	116	5 days	
171	DCAMM Designer SD evaluation	Mon 6/9/25	Fri 6/13/25		5 days	
172	DCAMM Designer 100% evaluation	Mon 8/27/29	Fri 8/31/29	152	5 days	
173	DCAMM Contractor 50% Evaluation	Fri 9/17/27	Thu 9/23/27		5 days	
174	DCAMM Contractor 100% Evaluation	Mon 8/27/29	Fri 8/31/29	152	5 days	

