

SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL

Hanover, MA



OPM Monthly Project Update Report

February 2025

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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During the month of February, the Project Team continued to meet on a weekly basis to discuss programming, schedule, and budget. Leftfield, DRA and Suffolk Construction quickly began conversations with the District on Project Phasing and Site Logistics. Schedule continues as a weekly discussion. As indicated below, the Project received District-Wide approval on January 25th, moving the Project forward to Design Development.

The project is currently on target to hit the following updated milestone dates:

- *Design Development: June 2025*
- *Construction Documents 100%: April 2026*
- *Construction of Building: Summer 2026 – Summer 2028*
- *School Opening: Fall 2028*

I. TASKS COMPLETED THROUGH February 2025

The following tasks were completed in the month of February 2025:

2/4/25	Weekly Project Team Meeting
2/11/25	Weekly Project Team Meeting
2/11/25	Weekly Working Group Meeting
2/12/25	Building Committee Meeting
2/18/25	Weekly Project Team Meeting
2/18/25	Weekly Working Group Meeting
2/25/25	Weekly Project Team Meeting

X. TASKS PLANNED FOR March 2025

The following tasks are planned for the month of March 2025:

3/4/25	Weekly Project Team Meeting
3/4/25	Weekly Working Group Meeting
3/5/25	Bi-Weekly Owner/Architect/Contractor Meeting
3/6/25	Site Logistics Walk with Suffolk and Owner
3/11/25	Weekly Project Team Meeting
3/11/25	Weekly Working Group Meeting
3/12/25	Bi-Weekly Owner/Architect/Contractor Meeting
3/18/25	Weekly Project Team Meeting
3/18/25	Weekly Working Group Meeting
3/19/25	Building Committee Meeting
3/25/25	Weekly Project Team Meeting
3/25/25	Weekly Working Group Meeting

3/26/25 Bi-Weekly Owner/Architect/Contractor Meeting

XI. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$507,952.40 this month.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated February 28, 2025.

XII. PROJECT SCHEDULE OVERVIEW

The Project is on track to hit the following key milestones:

- *Design Development: June 2025*
- *Construction Documents 100%: April 2026*
- *Construction of Building: Summer 2026 – Summer 2028*
- *School Opening: Fall 2028*

Please see attached updated Preliminary Project Schedule for more information.

XIII. CONTRACT AMENDMENTS/BUDGET TRANSFERS

The following Contract Amendments were Approved in February 2025:

- LeftField OPM Amendment 4: \$7,292,495.00
- DRA Amendment 6: \$20,282,250.00
- Suffolk Construction Amendment 2: \$268,826.00

Refer to the attached Total Project Budget Status Report, dated February 28, 2025.

XIV. WORKFORCE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 6.6% and for Women Business Enterprise (WBE) participation, the goal is 15%. Based on the Designer Subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 6.75% and WBE is 15% for a combined total MBE/WBE participation of 21.75%.

Update for February 2025:

Minority Hours:	110	Minority Workforce Participation:	8.39%
Women Hours:	140	Women Workforce Participation:	10.68%
Total Hours Worked:	1,311		

XV. COMMUNITY OUTREACH

The South Shore Tech project website continues to be updated weekly for the use of the SBC and community. The website will continue to be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes, agendas, monthly reports, MSBA submissions, presentation materials, and more will be posted to the website.

Communication with local Abutters continues regularly, maintaining cohesive and fluent expectations as the Project Team moves forward with Construction. An Abutters meeting will be held within the coming weeks, for a seamless transition of information regarding the Project status.

Community Forums have been and will continue to be held in each community to ensure that the team is getting the word out about the project and meeting the community where they are. Most meetings and public forums are recorded and posted to the project website as well.

XVI. ATTACHMENTS

MSBA Online Report Submission, dated March 11, 2025

Total Project Budget Status Report, dated February 28, 2025

Monthly and Cumulative Cash Flow Reports, dated February 28, 2025

Preliminary Project Schedule, dated February 28, 2025

DRAFT

Leftfield, LLC

Jennifer Carlson

Progress Report as of Date 2/28/2025

District Name	South Shore Regional Voc Tech	MSBA ID	202108730605
School Name	South Shore Vocational Technical High	Project Name	
OPM Firm Name	Leftfield, LLC	School Building Committee Representative	Robert Heywood
Project Director	Jennifer Carlson	Total Project Budget (ProPay)	\$276,449,480
Designer Firm Name	Drummey Rosane Anderson, Inc.	Encumbered (Reporting Period)	\$27,843,571
Principal	Carl R Franceschi	Encumbered (to Date)	\$29,484,201
General Contractor Firm Name	Suffolk Construction Company	Total Project Invoices Received (to Date)	\$2,110,816
General Contractor Contact Name	Keith Couch	Project Completion Percentage	1%

OPM Leftfield, LLC

Progress Report as of Date 2/28/2025

<u>Contract Summary</u>		<u>Payment Summary</u>	
Original Contract Amount	\$180,000	Total Contract Amount	\$7,721,403
Contract Amendments (to Date)	4	Invoices Paid (to Date)	\$428,908
Value of Contract Amendments (to Date)	\$7,541,403	Invoices Received (Reporting Period)	\$0
Total Contract Amount	\$7,721,403	Contract Amount Remaining	\$7,292,495
Contract Amendments as Percentage of Original Contract Amount	4,189.7%		
OPM Activities (Reporting Period)	The following tasks were completed in the month of February 2025: II. 2/4/25 Weekly Project Team Meeting III. 2/11/25 Weekly Project Team Meeting IV. 2/11/25 Weekly Working Group Meeting V. 2/12/25 Building Committee Meeting VI. 2/18/25 Weekly Project Team Meeting VII. 2/18/25 Weekly Working Group Meeting VIII. 2/25/25 Weekly Project Team Meeting		
Project Budget Status	Expenditures against this budget total \$507,952.40 this month. Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated February 28, 2025.		
MSBA Closeout Status	This project is in Design Development.		
Potential Issues	There are no potential issues at this time.		

DESIGNER Drummey Rosane Anderson, Inc.

Progress Report as of Date 2/28/2025

<u>Contract Summary</u>		<u>Payment Summary</u>	
Original Contract Amount	\$1,000,000	Total Contract Amount	\$21,443,972
Contract Amendments (to Date)	6	Invoices Paid (to Date)	\$1,123,956
Value of Contract Amendments (to Date)	\$20,443,972	Invoices Received (Reporting Period)	\$507,952
Total Contract Amount	\$21,443,972	Contract Amount Remaining	\$19,812,064
Contract Amendments as Percentage of Original Contract Amount	2,044.4%		
<u>MBE/WBE</u>		<u>Workforce Participation</u>	
MBE Percentage	6.6%	Total Hours	1,311
MBE Actual	6.8%	Minority Hours	110
WBE Percentage	15.0%	Minority Percentage	8.4%
WBE Actual	15.0%	Minority Workforce Participation	
		Female Hours	140
		Female Percentage	10.7%
		Female Workforce Participation	

RFIs and Submittals

RFIs Issued (Reporting Period)

Total RFIs Issued (to Date) 0

Remaining Open RFIs – Past 30 Days

Notes

Remaining Open RFIs – Past 60 Days

Notes

Remaining Open RFIs – Past 90 Days

Notes

Submittals Received (Reporting Period)

Total Submittals Received (to Date) 0

Submittals Reviewed (Reporting Period)

Total Submittals Reviewed (to Date) 0

Comments (Remaining Open Submittals) N/A.

Phase Design Development Phase Scheduled Completion Date 7/1/2025

The following tasks were completed in the month of February 2025:

Designer Activities (Reporting Period)

- II. 2/4/25 Weekly Project Team Meeting
- III. 2/11/25 Weekly Project Team Meeting
- IV. 2/11/25 Weekly Working Group Meeting
- V. 2/12/25 Building Committee Meeting
- VI. 2/18/25 Weekly Project Team Meeting
- VII. 2/18/25 Weekly Working Group Meeting
- VIII. 2/25/25 Weekly Project Team Meeting

30 Day Look Ahead N/A.

Commissioning Consultant This project has not been assigned a Cx as of yet.

Commissioning Consultant Status N/A.

GENERAL CONTRACTOR Suffolk Construction Company Progress Report as of Date 2/28/2025**Contract Summary**

Original Contract Amount (including CM-At-Risk Amendments) \$318,826

Change Orders (to Date)

Value of Change Orders (to Date)

Total Contract Amount \$318,826

Procurement Type CM-at-Risk

Payment Summary

Total Contract Amount \$318,826

Invoices Paid (to Date) \$50,000

Invoices Received (Reporting Period) \$0

Contract Amount Remaining \$268,826

Change Orders as Percentage of Original Contract Amount

Pending Change Orders

Change Order Status

MBE/WBE

MBE Percentage

MBE Actual

WBE Percentage

WBE Actual

Workforce Participation

Total Hours

Minority Hours

Minority Percentage

Minority Workforce Participation

Female Hours

Female Percentage

Female Workforce Participation

Schedule Assessment

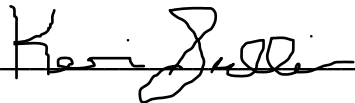
Notice to Proceed Date	
Physical Progress	
Substantial Completion Date (Reported)	
Substantial Completion Date (Contract)	
Substantial Completion Date (Certificate)	
Construction Progress (Reporting Period)	This project is in Design Development.
30 Day Look Ahead	This project is in Design Development.
Overall Schedule Assessment	This project is in Design Development.
Problems Identified (Schedule or Construction)	This project is in Design Development.
Quality Control	This project is in Design Development.
Safety Compliance	This project is in Design Development.
Number of Claims (to Date)	
Value of Claims (to Date)	
Comments	This project is in Design Development.
Recorded Manpower (Reporting Period)	This project is in Design Development.
Contractor Closeout Status	This project is in Design Development.

Certification

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Kevin Sullivan _____ Print Name

 _____ Signature

3/11/25 _____ Date

MEMORANDUM

To: South Shore Tech School Building Committee
 From: Kevin Sullivan, LeftField, LLC
 Date: March 11, 2024
 Re: South Shore Regional Vocational Technical HS Project – February 2025 Invoice Summary
 Cc: Linda Liporto, Jim Rogers, Lynn Stapleton, Adele Sands LeftField, LLC

Enclosed for approval and processing, please find the following invoices:

INVOICES						
ProPay Code	Invoice Date	Vendor	Invoice #	Budget Category	Description of Services	Invoice \$
0002-0000	2/28/25	DRA	07-01	A/E - Feasibility Study/ Schematic Design	Amendment #5 – Traffic Study Services Amendment	\$2,952.40
0002-0000	2/28/25	DRA	14	A/E – Design Development	A/E Design Development February 1 – February 28, 2025	\$505,000.00
					TOTAL:	\$507,952.40

The invoices listed above are consistent with the approved Total Project Budget and to the best of our knowledge, are eligible for reimbursement from the Massachusetts School Building Authority. LeftField, LLC recommends that the invoices be approved and paid.

The February 2025 OPM Monthly Report was electronically submitted to the MSBA and to the School Building Committee and South Shore Tech School District by the required March 12, 2025 deadline. All invoices above were included in the February 2025 Project Budget Report unless rejected by the School Building Committee.

If you have any questions, please feel free to contact Kevin Sullivan, Owner's Project Manager, LeftField, LLC.

Invoice

South Shore Regional Vocational Technical High Sch
 476 Webster Street
 Hanover, MA 02339

February 28, 2025
 Project No: 23010.00
 Invoice No: 0000014

Project: South Shore Regional HS
Professional Services from February 1, 2025 to February 28, 2025
Fee

Billing Phase	Fee	Percent Complete	Earned
Feasibility Study	550,000.00	100.00	550,000.00
Schematic Design	450,000.00	100.00	450,000.00
Design Development	5,050,000.00	10.00	505,000.00
Construction Documents	8,632,250.00	0.00	0.00
Bidding Phase	1,010,000.00	0.00	0.00
Construction phase	4,790,000.00	0.00	0.00
Completion Phase	250,000.00	0.00	0.00
Reimbursable Expenses	550,000.00	0.00	0.00
Total Fee	21,282,250.00		1,505,000.00
		Previous Fee Billing	1,000,000.00
		Current Fee Billing	505,000.00
	Total Fee		505,000.00
		Total this Invoice	\$505,000.00

If you have any questions regarding this invoice, please contact Ilona Navez e-mail inavez@draws.com.



Invoice

South Shore Regional Vocational Technical High Sch
476 Webster Street
Hanover, MA 02339

February 28, 2025
Project No: 23010.07
Invoice No: 0000002

Project: South Shore Regional HS-PSS 7 Traffic St

Professional Services from February 1, 2025 to February 28, 2025

Consultants

Bryant Associates, Inc.Inv. 223078A-2

Total Consultants

	2,684.00	
1.1 times	2,684.00	2,952.40
Total this Invoice		\$2,952.40

If you have any questions regarding this invoice, please contact Ilona Navez e-mail inavez@draws.com.
cc:ksullivan@leftfieldpm.com

February 21, 2025
BAI No: 223078
Via Email: JChristopher@draws.com

R. Judd Christopher
Drummey Rosane Anderson, Inc.
260 Charles Street, Studio 300
Waltham, MA 02453

REFERENCE: **South Shore Regional Vocational Technical High School Preliminary TIA
Hanover, MA
Invoice No. 223078A-2
Period: Through February 21, 2025**

Description	Approved Fee	% Complete	Total Fee Earned	Previous Fee Billing	Current Fee Billing	Remaining Fee
Additional Traffic Impact Analysis	24,400.00	76.00%	18,544.00	15,860.00	2,684.00	5,856.00

TOTAL DUE THIS INVOICE	\$2,684.00
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Please Remit Payment to:
Bryant Associates, Inc.
90 Canal Street, Suite 301
Boston, MA 02114

cc: inavez@draws.com



Invoice No. 223078A-2
Period: Through February 21, 2025

PROGRESS REPORT

- Coordination with Drummey Rosane Anderson, Inc. (DRA).
- Reviewed and signed the MEPA guideline checklist.
- Completed the work on the project.

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
FEASIBILITY STUDY AGREEMENT										
0001-0000	OPM Feasibility Study/Schematic Design	\$ 400,000	\$28,908	\$ 428,908	\$ 428,908	100%	\$ 428,908	100%	\$ -	BRR#1, BRR#2
0002-0000	A&E Feasibility Study/Schematic Design	\$ 1,100,000	\$ 61,722	\$ 1,161,722	\$ 1,161,722	100%	\$ 1,126,908	97%	\$ 34,814	BRR#3
0003-0000	Environmental & Site	\$ 300,000	\$ (61,722)	\$ 238,278	\$ -	0%	\$ -	0%	\$ 238,278	BRR#3
0004-0000	Other	\$ 200,000	\$ (28,908)	\$ 171,092	\$ 50,000	29%	\$ 50,000	29%	\$ 121,092	BRR#1, BRR#2
	SUB-TOTAL	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,640,630	82%	\$ 1,605,816	80%	\$ 394,184	
ADMINISTRATION										
0101-0000	Legal Fees	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	Owner's Project Manager	\$ 7,992,394	\$ -	\$ 7,992,394	\$ 7,292,495	0%	\$ -	0%	\$ 7,992,394	
0102-0400	Design Development	\$ 406,393	\$ -	\$ 406,393	\$ 406,393	0%	\$ -	0%	\$ 406,393	
0102-0500	Construction Documents	\$ 609,589	\$ -	\$ 609,589	\$ 609,589	0%	\$ -	0%	\$ 609,589	
0102-0600	Bidding	\$ 270,929	\$ -	\$ 270,929	\$ 270,929	0%	\$ -	0%	\$ 270,929	
0102-0700	Construction Administration	\$ 5,576,614	\$ -	\$ 5,576,614	\$ 5,576,614	0%	\$ -	0%	\$ 5,576,614	
0102-0800	Closeout	\$ 428,970	\$ -	\$ 428,970	\$ 428,970	0%	\$ -	0%	\$ 428,970	
0102-0900	Extra Services	\$ 451,548	\$ -	\$ 451,548	\$ -	0%	\$ -	0%	\$ 451,548	
0102-1000	Reimbursable Services	\$ 248,351	\$ -	\$ 248,351	\$ -	0%	\$ -	0%	\$ 248,351	
0201-1100	Cost Estimates	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0103-0000	Advertising & Printing	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0104-0000	Permitting	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0105-0000	Owner's Insurance	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0199-0000	Other Administrative Costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ 7,992,394	\$ -	\$ 7,992,394	\$ 7,292,495	0%	\$ -	0%	\$ 7,992,394	
Architectural & Engineering										
0201-0400	A/E Basic Services	\$ 19,732,250	\$ -	\$ 19,732,250	\$ 19,732,250	0%	\$ 505,000	0%	\$ 19,227,250	
	Design Development	\$ 5,050,000	\$ -	\$ 5,050,000	\$ 5,050,000	0%	\$ 505,000	0%	\$ 4,545,000	
0201-0500	Construction Documents	\$ 8,632,250	\$ -	\$ 8,632,250	\$ 8,632,250	0%	\$ -	0%	\$ 8,632,250	
0201-0600	Bidding	\$ 1,010,000	\$ -	\$ 1,010,000	\$ 1,010,000	0%	\$ -	0%	\$ 1,010,000	
0201-0700	Construction Administration	\$ 4,790,000	\$ -	\$ 4,790,000	\$ 4,790,000	0%	\$ -	0%	\$ 4,790,000	
0201-0800	Closeout	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	0%	\$ -	0%	\$ 250,000	
0201-9900	Other Basic Services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	Extra/Reimbursable Services	\$ 550,000	\$ -	\$ 550,000	\$ 550,000	0%	\$ -	0%	\$ 550,000	
0203-0100	Construction Testing	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	0%	\$ -	0%	\$ 25,000	
0203-0200	Printing	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	0%	\$ -	0%	\$ 10,000	
0203-9900	Other Reimbursables	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	0%	\$ -	0%	\$ 15,000	
0204-0200	HazMat (incl. monitoring)	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	0%	\$ -	0%	\$ 250,000	
0204-0300	Geotechnical/Geo-Environmental	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	0%	\$ -	0%	\$ 150,000	
0204-0400	Site Survey & Site Requirements	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	0%	\$ -	0%	\$ 50,000	
0204-0500	Wetlands	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	0%	\$ -	0%	\$ 20,000	
0204-1200	Traffic Studies	\$ 30,000	\$ -	\$ 30,000	\$ 30,000	0%	\$ -	0%	\$ 30,000	
	SUB-TOTAL	\$ 20,282,250	\$ -	\$ 20,282,250	\$ 20,282,250	0%	\$ 505,000	0%	\$ 19,777,250	
SITE ACQUISITION										
0301-0000	Land/Bldg. Purchase/Associated Services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
PRE CONSTRUCTION COSTS										
0501-0000	CMR Pre-Con Services	\$ 268,826		\$ 268,826	\$ 268,826	0%	\$ -	0%	\$ 268,826	
	SUB-TOTAL	\$ 268,826	\$ -	\$ 268,826	\$ 268,826	0%	\$ -	0%	\$ 268,826	
CONSTRUCTION COSTS										
0502-0001	Construction Budget	\$ 223,603,801	\$ -	\$ 223,603,801	\$ -	0%	\$ -	0%	\$ 223,603,801	
0508-0000	Change Orders	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ 223,603,801	\$ -	\$ 223,603,801	\$ -	0%	\$ -	0%	\$ 223,603,801	
ALTERNATES										
0506-0000				\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
OTHER PROJECT COSTS										
0507-0000	Construction Contingency	\$ 11,180,190	\$ -	\$ 11,180,190	\$ -	0%	\$ -	0%	\$ 11,180,190	
	Miscellaneous Project Costs	\$ 1,150,000	\$ -	\$ 1,150,000	\$ -	0%	\$ -	0%	\$ 1,150,000	
0601-0000	Utility Company Fees	\$ 350,000		\$ 350,000	\$ -	0%	\$ -	0%	\$ 350,000	
0602-0000	Testing Services	\$ 400,000		\$ 400,000	\$ -	0%	\$ -	0%	\$ 400,000	
0699-0000	Other Project Costs	\$ 400,000		\$ 400,000	\$ -	0%	\$ -	0%	\$ 400,000	
	Furnishings and Equipment	\$ 8,854,000	\$ -	\$ 8,854,000	\$ -	0%	\$ -	0%	\$ 8,854,000	
0701-0000	Furnishings	\$ 6,424,000		\$ 6,424,000	\$ -	0%	\$ -	0%	\$ 6,424,000	
0702-0000	Equipment	\$ -		\$ -	\$ -	0%	\$ -	0%	\$ -	
0703-0000	Technology Equipment	\$ 2,430,000		\$ 2,430,000	\$ -	0%	\$ -	0%	\$ 2,430,000	
0801-0000	Owner's Contingency	\$ 1,118,019		\$ 1,118,019	\$ -	0%	\$ -	0%	\$ 1,118,019	
	SUB-TOTAL	\$ 22,302,209	\$ -	\$ 22,302,209	\$ -	0%	\$ -	0%	\$ 22,302,209	
TOTAL PROJECT BUDGET		\$ 276,449,480	\$ -	\$ 276,449,480	\$ 29,484,201	11%	\$ 2,110,816	1%	\$ 274,338,664	

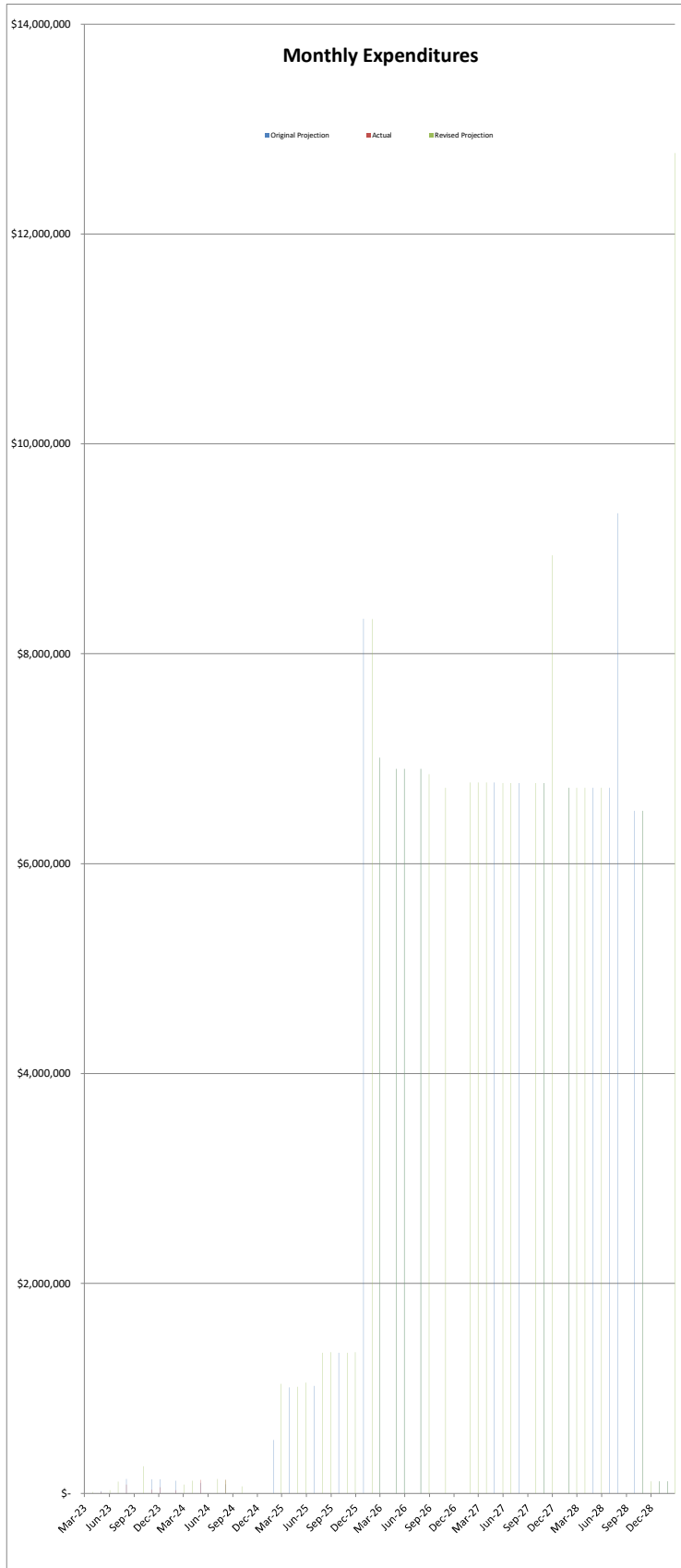
FUNDING SOURCES	Max w/ Conting.	Max w/o Conting.	Project Budget	Scope Items Excluded	Contingencies	Basis of Total Facilities Grant	Reimbursement Rate
	Maximum State Share	\$ 111,716,443					
Local Share	\$ 164,733,037	\$ 166,907,857					
SUB-TOTAL	\$ 276,449,480	\$ 276,449,480	\$ 276,449,480	\$ -	\$ 12,298,209	\$ 264,151,271	39.62%

Feasibility Study Agreement Budget Transfers:

FSA BRR	1	12/14/2023	Transfer \$28,050 from Other Contingency to OPM Feasibility Study/Schematic Design to fund Cost Estimating Services for Preferred Schematic Report and Schematic Design Phases
FSA BRR	2	To be submitted	Transfer \$858 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Amendment No. 3, \$23,956 from Other Contingency to A&E Feasibility Study/Schematic Design to fund Designer Amendment No. 5

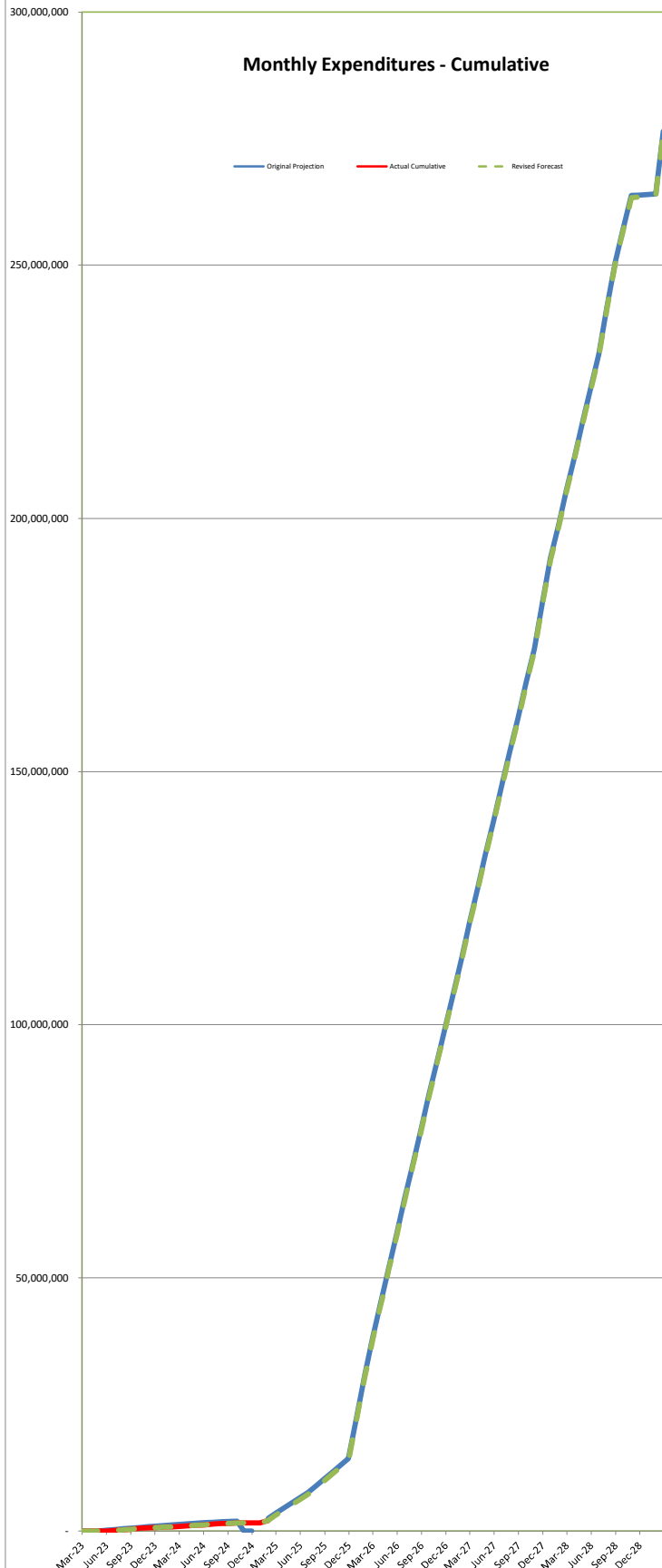
Monthly Cash Flow

Date	Original Projection	Actual	Revised Projection
Feb-23	\$ -	\$ -	\$ -
Mar-23	\$ -	\$ -	\$ -
Apr-23	\$ 22,000	\$ 12,000	\$ 12,000
May-23	\$ 21,000	\$ 12,000	\$ 12,000
Jun-23	\$ 134,206	\$ 29,000	\$ 29,000
Jul-23	\$ 135,706	\$ 111,500	\$ 111,500
Aug-23	\$ 135,706	\$ 84,000	\$ 84,000
Sep-23	\$ 135,706	\$ 111,500	\$ 111,500
Oct-23	\$ 134,206	\$ 257,110	\$ 257,110
Nov-23	\$ 134,206	\$ 35,251	\$ 35,251
Dec-23	\$ 134,206	\$ 56,500	\$ 56,500
Jan-24	\$ 126,706	\$ 96,485	\$ 96,485
Feb-24	\$ 120,706	\$ 29,000	\$ 29,000
Mar-24	\$ 120,706	\$ 84,000	\$ 84,000
Apr-24	\$ 100,706	\$ 119,000	\$ 119,000
May-24	\$ 100,706	\$ 128,689	\$ 128,689
Jun-24	\$ 100,706	\$ 100,000	\$ 100,000
Jul-24	\$ 85,706	\$ 138,074	\$ 138,074
Aug-24	\$ 85,706	\$ 128,132	\$ 128,132
Sep-24	\$ 85,706	\$ 3,177	\$ 3,177
Oct-24	\$ 85,704	\$ 67,446	\$ 67,446
Nov-24	\$ -	\$ -	\$ -
Dec-24	\$ -	\$ -	\$ -
Jan-25	\$ -	\$ -	\$ -
Feb-25	\$ 507,952	\$ 507,952	\$ 507,952
Mar-25	\$ 1,044,295	\$ -	\$ 1,044,295
Apr-25	\$ 1,009,481	\$ -	\$ 1,009,481
May-25	\$ 1,014,481	\$ -	\$ 1,014,481
Jun-25	\$ 1,054,481	\$ -	\$ 1,054,481
Jul-25	\$ 1,024,479	\$ -	\$ 1,024,479
Aug-25	\$ 1,339,464	\$ -	\$ 1,339,464
Sep-25	\$ 1,344,464	\$ -	\$ 1,344,464
Oct-25	\$ 1,339,464	\$ -	\$ 1,339,464
Nov-25	\$ 1,339,464	\$ -	\$ 1,339,464
Dec-25	\$ 1,344,464	\$ -	\$ 1,344,464
Jan-26	\$ 8,334,086	\$ -	\$ 8,334,086
Feb-26	\$ 8,329,087	\$ -	\$ 8,329,087
Mar-26	\$ 7,008,823	\$ -	\$ 7,008,823
Apr-26	\$ 7,008,823	\$ -	\$ 7,008,823
May-26	\$ 6,902,122	\$ -	\$ 6,902,122
Jun-26	\$ 6,902,122	\$ -	\$ 6,902,122
Jul-26	\$ 6,902,122	\$ -	\$ 6,902,122
Aug-26	\$ 6,902,122	\$ -	\$ 6,902,122
Sep-26	\$ 6,852,122	\$ -	\$ 6,852,122
Oct-26	\$ 6,852,121	\$ -	\$ 6,852,121
Nov-26	\$ 6,724,029	\$ -	\$ 6,724,029
Dec-26	\$ 6,724,029	\$ -	\$ 6,724,029
Jan-27	\$ 6,724,029	\$ -	\$ 6,724,029
Feb-27	\$ 6,774,029	\$ -	\$ 6,774,029
Mar-27	\$ 6,774,029	\$ -	\$ 6,774,029
Apr-27	\$ 6,774,029	\$ -	\$ 6,774,029
May-27	\$ 6,774,029	\$ -	\$ 6,774,029
Jun-27	\$ 6,769,029	\$ -	\$ 6,769,029
Jul-27	\$ 6,769,029	\$ -	\$ 6,769,029
Aug-27	\$ 6,769,029	\$ -	\$ 6,769,029
Sep-27	\$ 6,769,029	\$ -	\$ 6,769,029
Oct-27	\$ 6,769,029	\$ -	\$ 6,769,029
Nov-27	\$ 6,769,029	\$ -	\$ 6,769,029
Dec-27	\$ 8,937,529	\$ -	\$ 8,937,529
Jan-28	\$ 8,937,529	\$ -	\$ 8,937,529
Feb-28	\$ 6,724,029	\$ -	\$ 6,724,029
Mar-28	\$ 6,724,029	\$ -	\$ 6,724,029
Apr-28	\$ 6,724,029	\$ -	\$ 6,724,029
May-28	\$ 6,724,029	\$ -	\$ 6,724,029
Jun-28	\$ 6,724,029	\$ -	\$ 6,724,029
Jul-28	\$ 6,724,029	\$ -	\$ 6,724,029
Aug-28	\$ 9,337,529	\$ -	\$ 9,337,529
Sep-28	\$ 8,540,403	\$ -	\$ 8,937,539
Oct-28	\$ 6,501,842	\$ -	\$ 6,501,842
Nov-28	\$ 6,501,842	\$ -	\$ 6,501,842
Dec-28	\$ 113,162	\$ -	\$ 113,162
Jan-29	\$ 113,162	\$ -	\$ 113,162
Feb-29	\$ 113,162	\$ -	\$ 113,162
Mar-29	\$ 12,770,741	\$ -	\$ 12,770,741
Total:	\$ 276,449,480	\$ 2,110,816	\$ 276,449,480



Cumulative Cash Flow

Date	Original Projection	Actual Cumulative	Revised Forecast
Feb-23	-	\$ -	\$ -
Mar-23	20,000	\$ -	\$ -
Apr-23	40,000	\$ 12,000	\$ 12,000
May-23	60,000	\$ 24,000	\$ 24,000
Jun-23	193,206	\$ 53,000	\$ 53,000
Jul-23	327,912	\$ 164,500	\$ 164,500
Aug-23	462,618	\$ 248,500	\$ 248,500
Sep-23	597,324	\$ 360,000	\$ 360,000
Oct-23	730,530	\$ 617,110	\$ 617,110
Nov-23	863,736	\$ 652,361	\$ 652,361
Dec-23	996,942	\$ 708,861	\$ 708,861
Jan-24	1,122,648	\$ 805,346	\$ 805,346
Feb-24	1,242,354	\$ 834,346	\$ 834,346
Mar-24	1,362,060	\$ 918,346	\$ 918,346
Apr-24	1,461,766	\$ 1,037,346	\$ 1,037,346
May-24	1,561,472	\$ 1,166,035	\$ 1,166,035
Jun-24	1,661,178	\$ 1,266,035	\$ 1,266,035
Jul-24	1,745,884	\$ 1,404,109	\$ 1,404,109
Aug-24	1,830,590	\$ 1,532,241	\$ 1,532,241
Sep-24	1,915,296	\$ 1,535,418	\$ 1,535,418
Oct-24	2,000,000	\$ 1,602,864	\$ 1,602,864
Nov-24	-	\$ 1,602,864	\$ 1,602,864
Dec-24	-	\$ 1,602,864	\$ 1,602,864
Jan-25	-	\$ 1,602,864	\$ 1,602,864
Feb-25	2,507,952	\$ 2,110,816	\$ 2,110,816
Mar-25	3,552,247	\$ -	\$ 3,155,111
Apr-25	4,561,728	\$ -	\$ 4,164,592
May-25	5,576,209	\$ -	\$ 5,179,073
Jun-25	6,630,690	\$ -	\$ 6,233,553
Jul-25	7,655,169	\$ -	\$ 7,258,032
Aug-25	8,994,633	\$ -	\$ 8,597,497
Sep-25	10,339,098	\$ -	\$ 9,941,961
Oct-25	11,678,562	\$ -	\$ 11,281,426
Nov-25	13,018,026	\$ -	\$ 12,620,890
Dec-25	14,362,491	\$ -	\$ 13,965,354
Jan-26	22,696,577	\$ -	\$ 22,299,440
Feb-26	31,025,664	\$ -	\$ 30,628,527
Mar-26	38,034,487	\$ -	\$ 37,637,351
Apr-26	45,043,311	\$ -	\$ 44,646,174
May-26	51,945,432	\$ -	\$ 51,548,296
Jun-26	58,847,554	\$ -	\$ 58,450,418
Jul-26	65,749,676	\$ -	\$ 65,352,539
Aug-26	72,651,797	\$ -	\$ 72,254,661
Sep-26	79,503,919	\$ -	\$ 79,106,782
Oct-26	86,356,039	\$ -	\$ 85,958,903
Nov-26	93,080,068	\$ -	\$ 92,682,932
Dec-26	99,804,097	\$ -	\$ 99,406,960
Jan-27	106,528,125	\$ -	\$ 106,130,989
Feb-27	113,302,154	\$ -	\$ 112,905,017
Mar-27	120,076,183	\$ -	\$ 119,679,046
Apr-27	126,850,211	\$ -	\$ 126,453,075
May-27	133,624,240	\$ -	\$ 133,227,103
Jun-27	140,398,268	\$ -	\$ 139,996,132
Jul-27	147,162,297	\$ -	\$ 146,765,160
Aug-27	153,931,326	\$ -	\$ 153,534,189
Sep-27	160,700,354	\$ -	\$ 160,303,218
Oct-27	167,469,383	\$ -	\$ 167,072,246
Nov-27	174,238,411	\$ -	\$ 173,841,275
Dec-27	183,175,940	\$ -	\$ 182,778,804
Jan-28	192,113,469	\$ -	\$ 191,716,332
Feb-28	198,837,497	\$ -	\$ 198,440,361
Mar-28	205,561,526	\$ -	\$ 205,164,389
Apr-28	212,285,554	\$ -	\$ 211,888,418
May-28	219,009,583	\$ -	\$ 218,612,447
Jun-28	225,733,612	\$ -	\$ 225,336,475
Jul-28	232,457,640	\$ -	\$ 232,060,504
Aug-28	241,795,169	\$ -	\$ 241,398,032
Sep-28	250,732,707	\$ -	\$ 250,335,571
Oct-28	257,234,549	\$ -	\$ 256,837,413
Nov-28	263,736,391	\$ -	\$ 263,339,254
Dec-28	263,849,552	\$ -	\$ 263,452,416
Jan-29	263,962,714	\$ -	\$ 263,565,578
Feb-29	264,075,876	\$ -	\$ 263,678,739
Mar-29	276,449,480	\$ -	\$ 276,449,480
Total:	\$ 276,449,480	\$ 2,110,816	\$ 276,449,480



SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL

Preliminary Project Schedule

February 28, 2025

ID	Task Name	Start	Finish	2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036												
				Gantt Chart												
1	Board Authorization	Wed 3/2/22	Wed 3/2/22	◆ Board Authorization												
3	Procure OPM [MOD 2]	Thu 1/5/23	Tue 2/7/23	■ Procure OPM [MOD 2]												
9	Procure Architect [MOD 2]	Tue 2/7/23	Thu 8/3/23	■ Procure Architect [MOD 2]												
34	Feasibility Study [MOD 3]	Tue 2/7/23	Wed 4/24/24	■ Feasibility Study [MOD 3]												
60	Schematic Design [MOD 4]	Mon 7/1/24	Thu 2/27/25	■ Schematic Design [MOD 4]												
79	CM at Risk Procurement	Fri 12/15/23	Mon 6/8/26	■ CM at Risk Procurement												
92	Design Development [MOD 6]	Thu 1/2/25	Mon 6/8/26	■ Design Development [MOD 6]												
93	Design Development Documents	Thu 1/2/25	Fri 4/18/25	■ Design Development Documents												
94	DD Cost Estimate	Fri 4/18/25	Fri 5/9/25	■ DD Cost Estimate												
95	DD Value Engineering and Reconciliation	Mon 5/12/25	Fri 5/23/25	■ DD Value Engineering and Reconciliation												
96	** Submit DD Package to MSBA**	Fri 5/23/25	Fri 5/23/25	■ ** Submit DD Package to MSBA**												
97	MSBA Issues Comments	Fri 5/23/25	Fri 6/13/25	■ MSBA Issues Comments												
98	Response to MSBA Comments	Fri 6/13/25	Fri 6/27/25	■ Response to MSBA Comments												
99	CD 60% Phase MSBA Submission	Fri 6/27/25	Thu 12/4/25	■ CD 60% Phase MSBA Submission												
100	Develop CD 60% Documents	Fri 6/27/25	Thu 9/25/25	■ Develop CD 60% Documents												
101	CD 60% Cost Estimate	Thu 9/25/25	Thu 10/16/25	■ CD 60% Cost Estimate												
102	CD 60% Value Engineering and Reconciliation	Thu 10/16/25	Thu 10/30/25	■ CD 60% Value Engineering and Reconciliation												
103	** Submit CD 60% to MSBA**	Thu 10/30/25	Thu 10/30/25	■ ** Submit CD 60% to MSBA**												
104	MSBA Issues Comments	Fri 10/31/25	Thu 11/20/25	■ MSBA Issues Comments												
105	Response to MSBA Comments	Thu 11/20/25	Thu 12/4/25	■ Response to MSBA Comments												
106	CD 90% Phase MSBA Submission	Thu 12/4/25	Thu 4/16/26	■ CD 90% Phase MSBA Submission												
107	Develop CD 90% Documents	Thu 12/4/25	Thu 2/5/26	■ Develop CD 90% Documents												
108	CD 90% Cost Estimate	Thu 2/5/26	Thu 2/26/26	■ CD 90% Cost Estimate												
109	CD 90% Value Engineering and Reconciliation	Thu 2/26/26	Thu 3/12/26	■ CD 90% Value Engineering and Reconciliation												
110	** Submit CD 90% to MSBA**	Thu 3/12/26	Thu 3/12/26	■ ** Submit CD 90% to MSBA**												
111	MSBA Issues Comments	Thu 3/12/26	Thu 4/2/26	■ MSBA Issues Comments												
112	Response to MSBA Comments	Thu 4/2/26	Thu 4/16/26	■ Response to MSBA Comments												
113	Final 100% CD MSBA Submission - for Record Only	Thu 4/16/26	Mon 6/8/26	■ Final 100% CD MSBA Submission - for Record Only												
114	100% CD Drawings Developed	Thu 4/16/26	Fri 5/29/26	■ 100% CD Drawings Developed												
115	Prepare 100% CDs for Final Bidding	Mon 6/1/26	Mon 6/8/26	■ Prepare 100% CDs for Final Bidding												
116	**Submit 100% CD (Bid) drawings/specs/GMP to MSBA for Record**	Mon 6/8/26	Mon 6/8/26	■ **Submit 100% CD (Bid) drawings/specs/GMP to MSBA for Record**												
117	Permitting and Regulatory Filing Requirements	Thu 9/25/25	Mon 2/1/27	■ Permitting and Regulatory Filing Requirements												
118	Zoning Board of Appeals	Thu 12/4/25	Thu 3/12/26	■ Zoning Board of Appeals												
119	Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/Final Site Design Due at 60% CDs)	Thu 10/30/25	Thu 10/30/25	■ Notice of Intent to Conservation Commission (Review based on Preliminary Site Design)												
120	NPDES Construction General Permit	Thu 4/16/26	Mon 6/1/26	■ NPDES Construction General Permit												
121	EPA-NPDES / SWPPP	Mon 6/1/26	Thu 6/25/26	■ EPA-NPDES / SWPPP												
122	Permits from Town Engineering Dept.	Thu 4/16/26	Mon 6/1/26	■ Permits from Town Engineering Dept.												
123	Special Permit to Planning Dept.	Thu 9/25/25	Thu 10/30/25	■ Special Permit to Planning Dept.												
124	Building Permit	Mon 6/1/26	Mon 2/1/27	■ Building Permit												
125	Bidding	Thu 11/20/25	Wed 8/5/26	■ Bidding												
126	Early Site Work Bid Period (after 60% CDs, if possible)	Thu 11/20/25	Thu 12/18/25	■ Early Site Work Bid Period (after 60% CDs, if possible)												
127	Award Early Package Contract	Thu 12/18/25	Thu 12/25/25	■ Award Early Package Contract												

SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL

Preliminary Project Schedule

February 28, 2025

ID	Task Name	Start	Finish	2022												2023												2024												2025												2026												2027												2028												2029												2030												2031												2032												2033												2034												2035												2036											
128	Main Bid Period	Mon 6/8/26	Mon 6/8/26																																																																																																																																																																																				
129	Final GMP	Wed 7/8/26	Wed 8/5/26																																																																																																																																																																																				
130	Construction [MOD 7]	Mon 6/1/26	Fri 6/1/29																																																																																																																																																																																				
131	Early Mobilization	Mon 6/1/26	Fri 6/26/26																																																																																																																																																																																				
132	Early Site Work Construction (if possible)	Sat 6/27/26	Wed 11/11/26																																																																																																																																																																																				
133	Main Construction	Wed 11/11/26	Wed 4/19/28																																																																																																																																																																																				
134	Building Substantial Completion	Wed 4/19/28	Thu 4/20/28																																																																																																																																																																																				
135	FFE Installation	Thu 4/20/28	Thu 5/18/28																																																																																																																																																																																				
136	Punch list	Thu 5/18/28	Fri 6/2/28																																																																																																																																																																																				
137	Final Completion of New School	Fri 6/2/28	Mon 6/5/28																																																																																																																																																																																				
138	Teachers Move-in	Mon 6/5/28	Mon 7/3/28																																																																																																																																																																																				
139	School Opening	Mon 7/3/28	Wed 7/5/28																																																																																																																																																																																				
140	Building Demo and Field Construction (if applicable)	Thu 7/13/28	Fri 6/1/29																																																																																																																																																																																				
141	Project Closeout Phase [MOD 9]	Wed 7/12/28	Tue 4/2/30																																																																																																																																																																																				
142	Prepare and Submit Closeout Documents	Wed 1/2/30	Tue 4/2/30																																																																																																																																																																																				
143	Final Application for Payment	Tue 4/2/30	Tue 4/2/30																																																																																																																																																																																				
144	Submit 100% DCAMM Contractor Evaluations	Wed 7/12/28	Wed 7/19/28																																																																																																																																																																																				
145	Final Reimbursement Request	Fri 6/1/29	Fri 6/8/29																																																																																																																																																																																				
146	MSBA Closeout Documents submitted	Fri 6/8/29	Fri 6/15/29																																																																																																																																																																																				
147	LEED	Thu 1/2/25	Fri 9/14/29																																																																																																																																																																																				
148	LEED Registration	Thu 1/2/25	Thu 1/23/25																																																																																																																																																																																				
149	LEED kick off meeting	Thu 1/30/25	Thu 1/30/25																																																																																																																																																																																				
150	Submit Design Submittal to USGBC	Mon 6/8/26	Mon 6/8/26																																																																																																																																																																																				
151	Final 10 Month LEED Cx Report	Fri 10/27/28	Thu 8/23/29																																																																																																																																																																																				
152	Final Cx report, Cx Completion Certificate	Fri 8/24/29	Fri 8/31/29																																																																																																																																																																																				
153	Construction Submittal to USGBC	Fri 8/31/29	Fri 9/14/29																																																																																																																																																																																				
154	Targeted Date of LEED certification letter	Fri 9/14/29	Fri 9/14/29																																																																																																																																																																																				
155	DCAMM Documentation	Tue 5/27/25	Wed 7/12/28																																																																																																																																																																																				
156	Designer evaluation for Design Phase	Tue 5/27/25	Sat 5/31/25																																																																																																																																																																																				
157	Designer evaluation for CA Phase	Tue 6/9/26	Mon 6/15/26																																																																																																																																																																																				
158	Contractor 50% Evaluation	Fri 9/17/27	Thu 9/23/27																																																																																																																																																																																				
159	Contractor 100% Evaluation	Wed 7/5/28	Wed 7/12/28																																																																																																																																																																																				