

SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL

Hanover, MA



OPM Monthly Project Update Report

October 2023

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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During the month of October, the Project Team focused on finalizing the Preliminary Design Program (PDP) submission. The Project Team postponed the submission of the Preliminary Design Program (PDP) as cost estimates came back without adequate detail to compare all options against one another.

The School Building Committee (SBC) reviewed the PDP submission and authorized the Project Team to submit it to the MSBA at their October 24, 2023 meeting. The Project Team submitted the PDP on October 27, 2023.

During the month of October, the SBC voted to bring the project to voters via a district-wide one day ballot approach. The District has been discussing timing with the sending communities' Town Clerks given this will be happening after the 2024 Elections. It is looking likely that a January 2025 ballot will be the preferred timing.

The project is currently on target to hit the following updated milestone dates:

- 10/27/23 - Preliminary Design Program (PDP) Submission due to MSBA for staff review - SUBMITTED
- 1/31/24 - Preferred Schematic Report (PSR) due to MSBA
- 4/24/24 - MSBA Board of Directors Meeting to approve PSR
- 6/27/24 – Schematic Design (SD) Report to be submitted to MSBA
- 8/28/24 - MSBA Board of Directors Meeting for Project Scope & Budget
- District Vote: January 2025

I. TASKS COMPLETED THROUGH OCTOBER 2023

The following tasks were completed in the month of October 2023:

10/03/23	Weekly Project Team Meeting
10/04/23	Weekly Working Group Meeting
10/05/23	Community Forum #1
10/10/23	Weekly Project Team Meeting
10/11/23	Weekly Working Group Meeting
10/17/23	Weekly Project Team Meeting
10/18/23	Weekly Working Group Meeting
10/21/23	Open House
10/23/23	SBC Meeting #5 – vote to approve PDP submission to MSBA
10/24/23	Weekly Project Team Meeting
10/25/23	Weekly Working Group Meeting
10/27/23	Submit PDP to MSBA
10/31/23	Weekly Project Team Meeting
09/27/23	Weekly Working Group Meeting

IV. TASKS PLANNED FOR NOVEMBER 2023

The following tasks are planned for the month of November 2023:

11/01/23	Weekly Working Group Meeting
11/02/23	School Building Committee Meeting
11/07/23	Weekly Project Team Meeting
11/08/23	Weekly Working Group Meeting
11/09/23	Community Forum #2 - Marshfield
11/14/23	Weekly Project Team Meeting
11/15/23	Weekly Working Group Meeting
11/15/23	School Building Committee Meeting
11/21/23	Weekly Working Group Meeting
11/28/23	Weekly Project Team Meeting
11/29/23	Weekly Working Group Meeting
11/30/23	School Building Committee Meeting

V. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$ 368,610.43 this month. Costs were for OPM, Designer and Designer Consultant Services for Feasibility Study.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated October 31, 2023.

VI. PROJECT SCHEDULE OVERVIEW

The Project is on track to hit the following key milestones:

- 10/27/23 - Preliminary Design Program (PDP) Submission due to MSBA for staff review - SUBMITTED
- 1/31/24 - Preferred Schematic Report (PSR) due to MSBA
- 4/24/24 - MSBA Board of Directors Meeting to approve PSR
- 6/27/24 - Schematic Design (SD) Report to be submitted to MSBA
- 8/28/24 - MSBA Board of Directors Meeting for Project Scope & Budget
- District Vote: January 2025

Please see attached updated Preliminary Project Schedule for more information.

VII. CONTRACT AMENDMENTS/BUDGET TRANSFERS

There are no contract amendments or budget transfers included in the October 31, 2023 Total Project Budget update.

VIII. WORKFORCE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 6.6% and for Women Business Enterprise (WBE) participation, the goal is 15%. Based on the Designer Subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 6.75% and WBE is 15% for a combined total MBE/WBE participation of 21.75%. The percentages are in the process of being updated for Design Development through Closeout of the project.

Cumulative Update for October 2023:

Minority Hours:	102	Minority Workforce Participation:	7.25%
Women Hours:	170	Women Workforce Participation:	12.1%
Total Hours Worked:	1,406		

IX. COMMUNITY OUTREACH

The South Shore Tech project website has been pushed out to the SBC and community. The website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes, agendas, monthly reports, MSBA submissions, presentation materials, and more will be posted to the website.

There are a series of Community Forums scheduled between now and submitting the PSR. Each Forum is to be held in a different sending community to ensure that the team is getting the word out about the project and meeting the community where they are. Most meetings are hybrid meetings and are recorded and posted to the website as well.

X. ATTACHMENTS

MSBA Online Report Submission, dated October 31, 2023
Monthly Invoice Summary Packet, dated November 2, 20
Total Project Budget Status Report, dated October 31, 2023
Monthly and Cumulative Cash Flow Reports, dated October 31,
2023 Preliminary Project Schedule, dated October 31, 2023

DRAFT

Leftfield, LLC

Jennifer Carlson

Progress Report as of Date 10/31/2023

District Name	South Shore Regional Voc Tech	MSBA ID	202108730605
School Name	So Shore Voc Tech High	Project Name	
OPM Firm Name	Leftfield, LLC	School Building Committee Representative	Thomas Hickey
Project Director	Jennifer Carlson	Total Project Budget (ProPay)	\$2,000,000
Designer Firm Name	Drummey Rosane Anderson, Inc.	Encumbered (Reporting Period)	\$0
Principal	Carl R Franceschi	Encumbered (to Date)	\$1,459,950
General Contractor Firm Name		Total Project Invoices Received (to Date)	\$617,110
General Contractor Contact Name		Project Completion Percentage	31%

OPM

Leftfield, LLC

Progress Report as of Date 10/31/2023

Contract Summary

Payment Summary

Original Contract Amount	\$180,000	Total Contract Amount	\$400,000
Contract Amendments (to Date)	1	Invoices Paid (to Date)	\$111,000
Value of Contract Amendments (to Date)	\$220,000	Invoices Received (Reporting Period)	\$58,000
Total Contract Amount	\$400,000	Contract Amount Remaining	\$231,000
Contract Amendments as Percentage of Original Contract Amount	122.2%		

OPM Activities (Reporting Period)	The following tasks were completed in the month of October 2023: 10/03/23 Weekly Project Team Meeting 10/04/23 Weekly Working Group Meeting 10/05/23 Community Forum #1 10/10/23 Weekly Project Team Meeting 10/11/23 Weekly Working Group Meeting 10/17/23 Weekly Project Team Meeting 10/18/23 Weekly Working Group Meeting 10/21/23 Open House 10/23/23 SBC Meeting #5 – vote to approve PDP submission to MSBA 10/24/23 Weekly Project Team Meeting 10/25/23 Weekly Working Group Meeting 10/27/23 Submit PDP to MSBA 10/31/23 Weekly Project Team Meeting 09/27/23 Weekly Working Group Meeting Expenditures against the budget totaled \$ 368,610.43 this month. Costs were for OPM, Designer and Designer Consultant Services for Feasibility Study.
Project Budget Status	Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated October 31, 2023.
MSBA Closeout Status	This project is in Feasibility Study.
Potential Issues	There are no potential issues identified at this time.

DESIGNER

Drummey Rosane Anderson, Inc.

Progress Report as of Date 10/31/2023

Contract Summary

Payment Summary

Original Contract Amount	\$1,000,000	Total Contract Amount	\$1,059,950
Contract Amendments (to Date)	2	Invoices Paid (to Date)	\$137,500
Value of Contract Amendments (to Date)	\$59,950	Invoices Received (Reporting Period)	\$310,610
Total Contract Amount	\$1,059,950	Contract Amount Remaining	\$611,840
Contract Amendments as Percentage of Original Contract Amount	6.0%		

MBE/WBE

Workforce Participation

MBE Percentage	6.6%	Total Hours	1,406
MBE Actual	6.7%	Minority Hours	102
WBE Percentage	15.0%	Minority Percentage	7.3%
WBE Actual	15.0%	Minority Workforce Participation	0.0%
		Female Hours	170
		Female Percentage	12.1%
		Female Workforce Participation	0.0%

RFIs and Submittals

RFIs Issued (Reporting Period)	0
Total RFIs Issued (to Date)	0
Remaining Open RFIs – Past 30 Days	0
Notes	
Remaining Open RFIs – Past 60 Days	0
Notes	
Remaining Open RFIs – Past 90 Days	0
Notes	
Submittals Received (Reporting Period)	0
Total Submittals Received (to Date)	0
Submittals Reviewed (Reporting Period)	0
Total Submittals Reviewed (to Date)	0
Comments (Remaining Open Submittals)	

Phase	Feasibility Study	Phase Scheduled Completion Date	4/24/2024
Designer Activities (Reporting Period)	<p>The following tasks were completed in the month of October 2023:</p> <ul style="list-style-type: none"> 10/03/23 Weekly Project Team Meeting 10/04/23 Weekly Working Group Meeting 10/05/23 Community Forum #1 10/10/23 Weekly Project Team Meeting 10/11/23 Weekly Working Group Meeting 10/17/23 Weekly Project Team Meeting 10/18/23 Weekly Working Group Meeting 10/21/23 Open House 10/23/23 SBC Meeting #5 – vote to approve PDP submission to MSBA 10/24/23 Weekly Project Team Meeting 10/25/23 Weekly Working Group Meeting 10/27/23 Submit PDP to MSBA 10/31/23 Weekly Project Team Meeting 09/27/23 Weekly Working Group Meeting 		
30 Day Look Ahead	<p>The following tasks are planned for the month of November 2023:</p> <ul style="list-style-type: none"> 11/01/23 Weekly Working Group Meeting 11/02/23 School Building Committee Meeting 11/07/23 Weekly Project Team Meeting 11/08/23 Weekly Working Group Meeting 11/09/23 Community Forum #2 - Marshfield 11/14/23 Weekly Project Team Meeting 11/15/23 Weekly Working Group Meeting 11/15/23 School Building Committee Meeting 11/21/23 Weekly Working Group Meeting 11/28/23 Weekly Project Team Meeting 11/29/23 Weekly Working Group Meeting 		
Commissioning Consultant	Not yet assigned.		
Commissioning Consultant Status	Not yet assigned.		

GENERAL CONTRACTOR

Progress Report as of Date 10/31/2023

Contract Summary

Original Contract Amount (including CM-At-Risk Amendments)

Change Orders (to Date)

Value of Change Orders (to Date)

Total Contract Amount

Payment Summary

Total Contract Amount

Invoices Paid (to Date)

Invoices Received (Reporting Period)

Contract Amount Remaining

Procurement Type Undetermined

Change Orders as Percentage of Original Contract Amount

Pending Change Orders

Change Order Status

MBE/WBE

MBE Percentage

MBE Actual

WBE Percentage

WBE Actual

Workforce Participation

Total Hours

Minority Hours

Minority Percentage

Minority Workforce Participation

Female Hours

Female Percentage

Female Workforce Participation

Schedule Assessment

Notice to Proceed Date

Physical Progress

Substantial Completion Date (Reported)

Substantial Completion Date (Contract)

Substantial Completion Date (Certificate)

Construction Progress (Reporting Period)

30 Day Look Ahead

Overall Schedule Assessment

Problems Identified (Schedule or Construction)

Quality Control

Safety Compliance

Number of Claims (to Date)

Value of Claims (to Date)

Comments

Recorded Manpower (Reporting Period)

Contractor Closeout Status

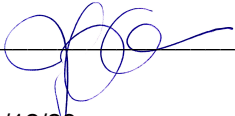
Certification

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Jen Carlson

Print Name



Signature

11/12/23

Date

MEMORANDUM

To: South Shore Tech School Building Committee
 From: Jen Carlson, LeftField, LLC
 Date: November 2, 2023
 Re: South Shore Regional Vocational Technical HS Project – October 2023 Invoice Summary
 Cc: Jim Rogers, Lynn Stapleton, Linda Liporto, Adele Sands LeftField, LLC

Enclosed for approval and processing, please find the following invoices:

INVOICES						
ProPay Code	Invoice Date	Vendor	Invoice #	Budget Category	Description of Services	Invoice \$
0001-0000	09/30/23	LeftField, LLC	6	OPM – Feasibility Study/ Schematic Design	OPM Feasibility Study Services September 1 – September 30, 2023	\$29,000.00
0001-0000	10/31/23	LeftField, LLC	7	OPM – Feasibility Study/ Schematic Design	OPM Feasibility Study Services October 1 – October 31, 2023	\$29,000.00
0002-0000	09/30/23	DRA	3	A/E - Feasibility Study/ Schematic Design	A/E Feasibility Study Services September 1 – September 30, 2023	\$82,500.00
0002-0000	10/31/23	DRA	4	A/E - Feasibility Study/ Schematic Design	A/E Feasibility Study Services October 1 – October 31, 2023	\$220,000.00
0002-0000	10/31/23	DRA	A1-1	A/E - Feasibility Study/ Schematic Design	Amendment #1 - Preliminary Geotech Study, ESA Phase 1	\$4,288.79
0002-0000	10/31/23	DRA	A2-1	A/E - Feasibility Study/ Schematic Design	Amendment #2 – Hazmat Investigation, Report, Estimate	\$3,821.64
					TOTAL:	\$368,610.43

The invoices listed above are consistent with the approved Total Project Budget and to the best of our knowledge, are eligible for reimbursement from the Massachusetts School Building Authority. LeftField, LLC recommends that the invoices be approved and paid.

The October 2023 OPM Monthly Report will be electronically submitted to the MSBA and to the School Building Committee and South Shore Tech School District by the required November 12, 2023 deadline. All

invoices above will be included in the October 2023 Project Budget Report unless rejected by the School Building Committee.

If you have any questions, please feel free to contact Jen Carlson, Owner's Project Manager, LeftField, LLC.



Mr. Thomas Hickey
 Superintendent
 South Shore Regional Vocational School District
 476 Webster Street
 Hanover, MA 02339

Invoice Date: 9/30/23
 Invoice No: 6

FOR: Project Management Services
 South Shore Regional Vocational Technical High School
 476 Webster Street, Hanover, MA 02339

Professional Services from September 1 to September 30, 2023

OPM Services		Amount
9/30/2023	Feasibility Study/Schematic Design Services:	\$ 29,000.00
Total Labor:		\$ 29,000.00

Reimbursable Expenses		Amount
Reimbursables 9/01/23 - 9/30/23		\$0.00
Total Expenses:		\$0.00

Total this Invoice: \$ 29,000.00

Contract Status	Budget	Previous	Current	Total To Date	Balance
Feasibility Study/Schematic Design Phase	\$400,000	\$111,000	\$29,000	\$140,000	\$260,000
Design Development Phase	\$0	\$0	\$0	\$0	\$0
Construction Documents Phase	\$0	\$0	\$0	\$0	\$0
Bid Phase	\$0	\$0	\$0	\$0	\$0
Construction Phase	\$0	\$0	\$0	\$0	\$0
Closeout Phase	\$0	\$0	\$0	\$0	\$0
OPM Services Total:	\$400,000	\$111,000	\$29,000	\$140,000	\$260,000
Reimbursable Expenses Total:	\$0	\$0	\$0	\$0	\$0
Total Contract:	\$400,000	\$111,000	\$29,000	\$140,000	\$260,000

Please Remit Payment To:
 LeftField, LLC
 P.O. Box 307
 Hingham, MA 02043



Mr. Thomas Hickey
 Superintendent
 South Shore Regional Vocational School District
 476 Webster Street
 Hanover, MA 02339

Invoice Date: 10/31/23
 Invoice No: 7

FOR: Project Management Services
 South Shore Regional Vocational Technical High School
 476 Webster Street, Hanover, MA 02339

Professional Services from October 1 to October 31, 2023

OPM Services		Amount
10/31/2023	Feasibility Study/Schematic Design Services:	\$ 29,000.00
Total Labor:		\$ 29,000.00

Reimbursable Expenses		Amount
Reimbursables 10/01/23 - 10/31/23		\$0.00
Total Expenses:		\$0.00

Total this Invoice: \$ 29,000.00

Contract Status	Budget	Previous	Current	Total To Date	Balance
Feasibility Study/Schematic Design Phase	\$400,000	\$140,000	\$29,000	\$169,000	\$231,000
Design Development Phase	\$0	\$0	\$0	\$0	\$0
Construction Documents Phase	\$0	\$0	\$0	\$0	\$0
Bid Phase	\$0	\$0	\$0	\$0	\$0
Construction Phase	\$0	\$0	\$0	\$0	\$0
Closeout Phase	\$0	\$0	\$0	\$0	\$0
OPM Services Total:	\$400,000	\$140,000	\$29,000	\$169,000	\$231,000
Reimbursable Expenses Total:	\$0	\$0	\$0	\$0	\$0
Total Contract:	\$400,000	\$140,000	\$29,000	\$169,000	\$231,000

Please Remit Payment To:
 LeftField, LLC
 P.O. Box 307
 Hingham, MA 02043

Invoice

South Shore Regional Vocational Technical High Sch
476 Webster Street
Hanover, MA 02339

September 30, 2023
Project No: 23010.00
Invoice No: 0000003

Project-South Shore Regional High School

Professional Services from September 01, 2023 to September 30, 2023**Fee**

Billing Phase	Fee	Percent Complete	Earned
Feasibility Study	550,000.00	40.00	220,000.00
Schematic Design	450,000.00	0.00	0.00
Total Fee	1,000,000.00		220,000.00
		Previous Fee Billing	137,500.00
		Current Fee Billing	82,500.00
	Total Fee		82,500.00
		Total this Invoice	\$82,500.00

Outstanding Invoices

Number	Date	Balance
1	8/3/2023	82,500.00
2	8/31/2023	55,000.00
Total		137,500.00

If you have any questions regarding this invoice, please contact Judy Gill at 617-964-1700 or e-mail gill@draws.com.

cc: jcarlson@leftfieldpm.com

Invoice

South Shore Regional Vocational Technical High Sch
476 Webster Street
Hanover, MA 02339

October 31, 2023
Project No: 23010.00
Invoice No: 0000004

Project-South Shore Regional HS

Professional Services from October 1, 2023 to October 31, 2023**Fee**

Billing Phase	Fee	Percent Complete	Earned
Feasibility Study	550,000.00	80.00	440,000.00
Schematic Design	450,000.00	0.00	0.00
Total Fee	1,000,000.00		440,000.00
		Previous Fee Billing	220,000.00
		Current Fee Billing	220,000.00
	Total Fee		220,000.00
		Total this Invoice	\$220,000.00

Outstanding Invoices

Number	Date	Balance
1	8/3/2023	82,500.00
2	8/31/2023	55,000.00
3	9/30/2023	82,500.00
Total		220,000.00

If you have any questions regarding this invoice, please contact Judy Gill at 617-964-1700 or e-mail gill@draws.com.

cc:jcarlson@leftfieldpm.com

Invoice

South Shore Regional Vocational Technical High Sch
476 Webster Street
Hanover, MA 02339

October 31, 2023
Project No: 23010.01
Invoice No: 0000001

Project-South Shore Regional HS-PSS 1 Geotech

Professional Services from October 1, 2023 to October 31, 2023**Consultants**

O'Reilly, Talbot & Okun Associates, Inc.

3,898.90

Total Consultants

1.1 times

3,898.90

4,288.79

Total this Invoice

\$4,288.79

If you have any questions regarding this invoice, please contact Judy Gill at 617-964-1700 or e-mail gill@draws.com.

cc:jcarlson@leftfieldpm.com

O Reilly Talbot & Okun Assoc
 293 Bridge Street, Suite 500
 Springfield, MA 01103
 413-788-6222

DRA Architect
 Judd Christopher
 260 Charles Street
 Suite 300
 Waltham, MA 02453

Invoice # 54713
Date 09/30/2023

OTO Project: 0863-16
 South Shore Vocational Technical High
 School, 476 Webster Street, Hanover MA

Email Copy of invoice to Judy Gill jgill@draws.com

Workforce Participation form to be included with invoice

01 - Preliminary Geotech / Phase I ESA

Task 1 - Preliminary Geotech Study

Professional Services

	Hours	Rate	Billed Amount
Ashley L. Sullivan Engineer/Scientist - Level 6	0.50	200.00	100.00
Caren Y. Irgang Engineer - Level 2	2.00	105.00	210.00
Michael J. Talbot Engineer/Scientist - Level 6	2.00	200.00	400.00
Stephen M. McLaughlin Engineer - Level 4	7.35	155.00	1,139.25
Professional Services subtotal			1,849.25

Task 2 - Phase 1 ESA

Professional Services

	Hours	Rate	Billed Amount
Bruce H. Nickelsen Engineer/Scientist - Level 5	9.00	165.00	1,485.00
Stephen M. McLaughlin Engineer - Level 4	0.50	155.00	77.50
Professional Services subtotal			1,562.50

Expense

	Units	Cost Amount	Multiplier	Billed Amount
Direct Expense				
Environmental Data Resources, Inc.	1.00	351.56	1.15	404.29
Mileages				
Bruce H. Nickelsen	110.00	72.05	1.15	82.86
Expense subtotal				487.15

Invoice total **3,898.90**

Approved by:

Stephen M. McLaughlin

Aging Summary

Invoice Number	Invoice Date	Outstanding	Current	Over 30	Over 60	Over 90	Over 120
54639	08/31/2023	1,499.33		1,499.33			
54713	09/30/2023	3,898.90	3,898.90				
	Total	5,398.23	3,898.90	1,499.33	0.00	0.00	0.00

Professional services through 09/30/2023



Invoice

South Shore Regional Vocational Technical High Sch
476 Webster Street
Hanover, MA 02339

October 31, 2023
Project No: 23010.03
Invoice No: 0000001

Project-South Shore Regional HS-PSS 3 Hazardous

Professional Services from October 1, 2023 to October 31, 2023

Consultants

CDW Consultants, Inc.

Total Consultants

1.1 times

3,474.22

3,474.22

3,821.64

Total this Invoice

\$3,821.64

If you have any questions regarding this invoice, please contact Judy Gill at 617-964-1700 or e-mail gill@draws.com.

cc:jcarlson@leftfieldpm.com

Invoice

CDW CONSULTANTS, INC.
Terms: Due upon Receipt; (508) 875-2657
Remit: 4 California Avenue, Suite 301
Framingham, MA 01701



October 18, 2023
Project No: 02096.00
Invoice No: 0000001

DRUMMEY ROSANE ANDERSON, INC.
260 CHARLES STREET, STUDIO 300
WALTHAM, MA 02453

Project 02096.00 DRA SOUTH SHORE REG VOC. HS HZ BLD MAT
HAZARDOUS BUILDING MATERIALS STUDIES SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL, HANOVER, MA 02339

Professional Services from August 27, 2023 to September 30, 2023

Task 00001 FS - VISUAL HAZMAT SURVEY

Professional Personnel

	Hours	Rate	Amount	
CAHALAN, SUSAN	12.00	130.00	1,560.00	
LOCKWOOD, MITCHELL	4.50	75.00	337.50	
Totals	16.50		1,897.50	
Total Labor				1,897.50

Reimbursable Expenses

Misc Reimbursable Expens				
9/25/2023	ENVIRONMENTAL DATA RESOURCES, LLC	ENVIRONMENTAL REPORTS	351.56	
Total Reimbursables		1.1 times	351.56	386.72
		Total this Task		\$2,284.22

Task 00002 HAZARDOUS MATERIALS REPORT & ESTIMATE

Professional Personnel

	Hours	Rate	Amount	
CAHALAN, SUSAN	8.00	130.00	1,040.00	
RUSSO, TREVOR	2.00	75.00	150.00	
Totals	10.00		1,190.00	
Total Labor				1,190.00

Total this Task \$1,190.00

Total this Invoice \$3,474.22

LIGHTBOX

INVOICE

Environmental Data Resources, LLC
 6 Armstrong Road, 4th Floor
 Shelton, CT 06484
 Email: AR@lightboxre.com

Invoice #: INVEDR1015394
 Invoice Date: 9/25/2023
 Due Date: 9/25/2023
 Order #: 7451550
 Order Date: 9/22/2023

Account #: 3010199
 Customer ID: C-0014747

Bill To
 CDW Consultants Inc.
 4 California Avenue
 Framingham, MA 01701

Ship To
 Susan Cahalan
 4 California Avenue
 Framingham, MA 01701

Preferred Payment Method - ACH
 Beneficiary: Environmental Data Resources, LLC
 Account Number: 4940746001
 ABA Routing: 121000248
 Bank: Wells Fargo, N.A.
 Send remittance to Remit@lightboxre.com
 and reference invoice number(s) paid

Property Info	Project #	PO #	Package	Item	Tax	Amount
South Shore Vocational Tech HS, 476 Webster St, Hanover, MA 02339	South Shore Vocational HS	NA	EDR Lightbox Standard			\$350.00
				Radius Map With Geo	N	
				Certified Sanborn Map Rpt	N	
				Historical Topo Map	N	
				City Directory Image Report	N	
				EDR Lightbox Building Permit	N	
				Online Sanborn Report Viewer	N	
				Aerial Photo Search	N	
				EDR Lightbox	Y	

ENTERED
 9/25/23

SALES TAX \$1.56
 TOTAL DUE \$351.56

If paying by check:
 Environmental Data Resources, LLC
 PO Box 930230
 Atlanta, GA 31193-0230

In order to remain compliant with state tax laws, LightBox regularly reviews its sales by 'ship to' state, each state's updated requirements and its customers' resale certificates on file. This process can result in changes to the sales tax calculated on your invoice. The absence of sales tax on this invoice should not be interpreted as your sales tax obligation being satisfied. Please ensure that you have consulted with the taxing jurisdictions where our products are being used to understand your sales and use tax obligations.

Handwritten signature and initials
 O'Connell
 TACK

Total Project Budget Status Report

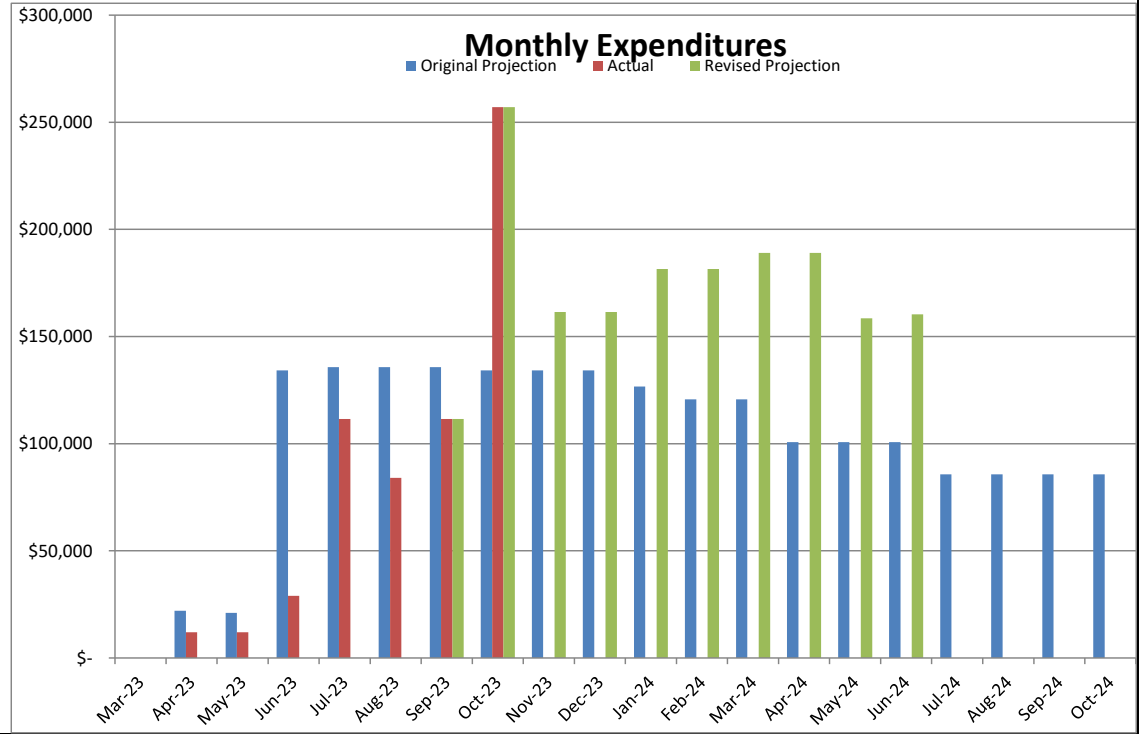
ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
FEASIBILITY STUDY AGREEMENT										
0001-0000	OPM Feasibility Study/Schematic Design	\$ 400,000		\$ 400,000	\$ 400,000	100%	\$ 169,000	42%	\$ 231,000	
0002-0000	A&E Feasibility Study/Schematic Design	\$ 1,100,000		\$ 1,100,000	\$ 1,059,950	96%	\$ 448,110	41%	\$ 651,890	
0003-0000	Environmental & Site	\$ 300,000		\$ 300,000	\$ -	0%	\$ -	0%	\$ 300,000	
0004-0000	Other	\$ 200,000		\$ 200,000	\$ -	0%	\$ -	0%	\$ 200,000	
	SUB-TOTAL	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,459,950	73%	\$ 617,110	31%	\$ 1,382,890	

TOTAL PROJECT BUDGET	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,459,950	73%	\$ 617,110	31%	\$ 1,382,890	
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FUNDING SOURCES	Max w/ Conting.	Max w/o Conting.	Project Budget	Scope Items Excluded	Contingencies	Basis of Total Facilities Grant	Reimbursement Rate
Maximum State Share	\$ 1,112,600	\$ 1,112,600					
Local Share	\$ 887,400	\$ 887,400					
SUB-TOTAL	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	55.63%

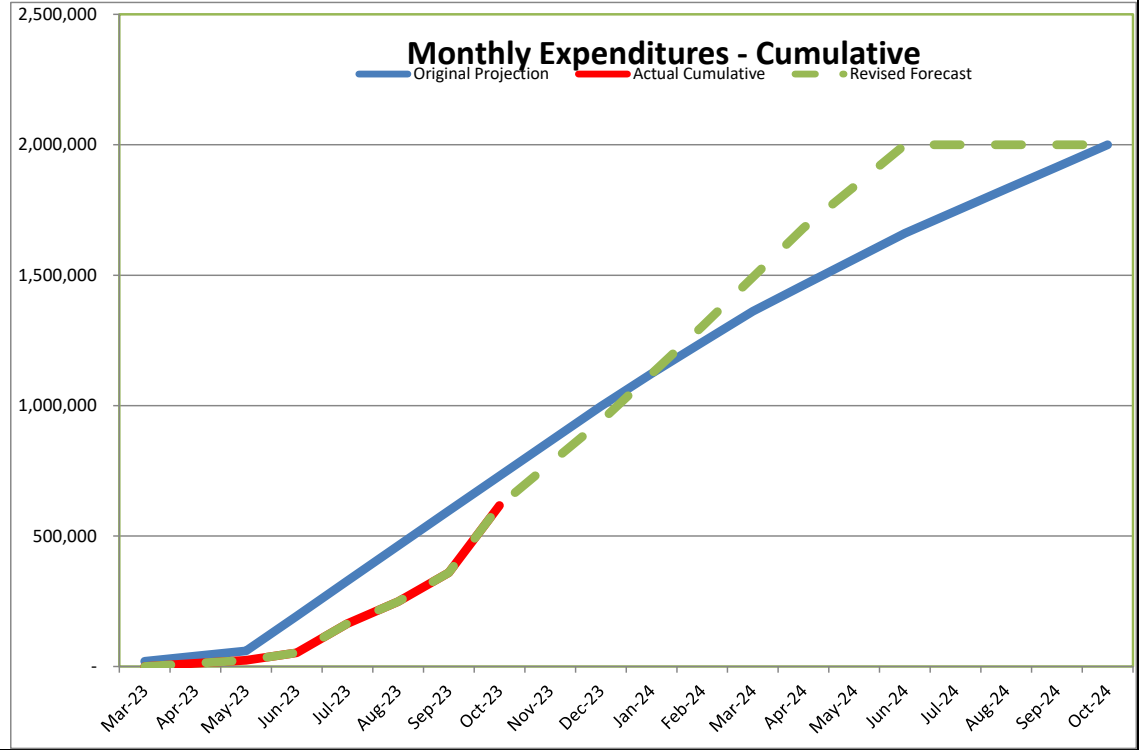
Monthly Cash Flow

Date	Original Projection	Actual	Revised Projection
Feb-23	\$ -	\$ -	\$ -
Mar-23	\$ -	\$ -	\$ -
Apr-23	\$ 22,000	\$ 12,000	\$ -
May-23	\$ 21,000	\$ 12,000	\$ -
Jun-23	\$ 134,206	\$ 29,000	\$ -
Jul-23	\$ 135,706	\$ 111,500	\$ -
Aug-23	\$ 135,706	\$ 84,000	\$ -
Sep-23	\$ 135,706	\$ 111,500	\$ 111,500
Oct-23	\$ 134,206	\$ 257,110	\$ 257,110
Nov-23	\$ 134,206		\$ 161,500
Dec-23	\$ 134,206		\$ 161,500
Jan-24	\$ 126,706		\$ 181,500
Feb-24	\$ 120,706		\$ 181,500
Mar-24	\$ 120,706		\$ 189,000
Apr-24	\$ 100,706		\$ 189,000
May-24	\$ 100,706		\$ 158,500
Jun-24	\$ 100,706		\$ 160,390
Jul-24	\$ 85,706		\$ -
Aug-24	\$ 85,706		\$ -
Sep-24	\$ 85,706		\$ -
Oct-24	\$ 85,704		\$ -
Total:	\$ 2,000,000	\$ 617,110	\$ 2,368,610



Cumulative Cash Flow

Date	Original Projection	Actual Cumulative	Revised Forecast
Feb-23	-	\$ -	\$ -
Mar-23	20,000	\$ -	\$ -
Apr-23	40,000	\$ 12,000	\$ 12,000
May-23	60,000	\$ 24,000	\$ 24,000
Jun-23	193,206	\$ 53,000	\$ 53,000
Jul-23	327,912	\$ 164,500	\$ 164,500
Aug-23	462,618	\$ 248,500	\$ 248,500
Sep-23	597,324	\$ 360,000	\$ 360,000
Oct-23	730,530	\$ 617,110	\$ 617,110
Nov-23	863,736	\$	\$ 778,610
Dec-23	996,942	\$	\$ 940,110
Jan-24	1,122,648	\$	\$ 1,121,610
Feb-24	1,242,354	\$	\$ 1,303,110
Mar-24	1,362,060	\$	\$ 1,492,110
Apr-24	1,461,766	\$	\$ 1,681,110
May-24	1,561,472	\$	\$ 1,839,610
Jun-24	1,661,178	\$	\$ 2,000,000
Jul-24	1,745,884	\$	\$ 2,000,000
Aug-24	1,830,590	\$	\$ 2,000,000
Sep-24	1,915,296	\$	\$ 2,000,000
Oct-24	2,000,000	\$	\$ 2,000,000
Total:	\$ 2,000,000	\$ 617,110	\$ 2,000,000



SOUTH SHORE REGIONAL VOCATIONAL TECHNICAL HIGH SCHOOL

Preliminary Project Schedule



10/31/2023

Task Name	Duration (days)	Start	Finish
Procure OPM [MOD 2]	34	Thursday, January 5, 2023	Tuesday, February 7, 2023
OPM interviews	1	Thursday, January 5, 2023	Thursday, January 5, 2023
OPM fee review & approval	33	Friday, January 6, 2023	Tuesday, February 7, 2023
MSBA OPM meeting approval	1	Monday, February 6, 2023	Monday, February 6, 2023
MSBA OPM letter issued	1	Tuesday, February 7, 2023	Tuesday, February 7, 2023
OPM contract executed	1	Tuesday, February 7, 2023	Tuesday, February 7, 2023
Procure Architect [MOD 2]	115	Tuesday, February 7, 2023	Thursday, June 1, 2023
Committee reviews & approves issuance RFS to the MSBA	1	Tuesday, February 7, 2023	Tuesday, February 7, 2023
LF issues RFS to the MSBA	1	Wednesday, February 8, 2023	Wednesday, February 8, 2023
MSBA-RFS review period	14	Wednesday, February 8, 2023	Tuesday, February 21, 2023
Finalize RFS with MSBA/BC	1	Tuesday, February 28, 2023	Tuesday, February 28, 2023
Ad submitted in Central Register & local newspaper	1	Thursday, February 23, 2023	Thursday, February 23, 2023
Select 3 members for DSP team / Assign DSP subcommittee	1	Tuesday, February 7, 2023	Tuesday, February 7, 2023
Ad appears in Central Register	1	Wednesday, March 1, 2023	Wednesday, March 1, 2023
On-Site RFS briefing	1	Tuesday, March 7, 2023	Tuesday, March 7, 2023
Receive RFS designer submissions	1	Thursday, March 30, 2023	Thursday, March 30, 2023
Review RFS & check references	13	Thursday, March 30, 2023	Tuesday, April 11, 2023
Submit initial RFS packets to the MSBA DSP	1	Tuesday, April 11, 2023	Tuesday, April 11, 2023
Submit reference check data to the MSBA DSP [MSBA deadline]	1	Tuesday, April 18, 2023	Tuesday, April 18, 2023
Designer Selection Panel Dry Run	1	Monday, April 24, 2023	Monday, April 24, 2023
Attend MSBA 1st DSP Meeting [assume rank and interview option is selected]	1	Tuesday, April 25, 2023	Tuesday, April 25, 2023
Attend MSBA 2nd DSP Meeting for Interviews	1	Tuesday, May 9, 2023	Tuesday, May 9, 2023
MSBA DSP issues official ranking and letter Re: Top Ranked Design Firm	1	Wednesday, May 10, 2023	Wednesday, May 10, 2023
Negotiate Designer Fee	17	Wednesday, May 10, 2023	Friday, May 26, 2023
Present designer contact to Building Committee	1	Friday, May 26, 2023	Friday, May 26, 2023
Designer contract - review by BC	7	Friday, May 26, 2023	Thursday, June 1, 2023
Designer contract - approval by BC	1	Thursday, June 1, 2023	Thursday, June 1, 2023
Execute Designer contact	1	Thursday, June 1, 2023	Thursday, June 1, 2023
Develop schedule/work plan	41	Thursday, June 1, 2023	Tuesday, July 11, 2023
BC approves work plan	1	Thursday, August 3, 2023	Thursday, August 3, 2023
MSBA/District kick off meeting	1	Tuesday, July 18, 2023	Tuesday, July 18, 2023
FEASIBILITY STUDY [MOD 3]	329	Wednesday, May 31, 2023	Wednesday, April 24, 2024
Preliminary Design Program (PDP)	184	Wednesday, May 31, 2023	Friday, December 1, 2023
Educational Programming	91	Wednesday, May 31, 2023	Tuesday, August 29, 2023
Ed. Visioning kick off meeting	1	Wednesday, May 31, 2023	Wednesday, May 31, 2023
Educational Visioning Group Workshop #1	1	Tuesday, June 20, 2023	Tuesday, June 20, 2023
Educational Visioning Group Workshop #2	1	Tuesday, July 11, 2023	Tuesday, July 11, 2023
Educational Visioning Public Forum	1	Thursday, July 13, 2023	Thursday, July 13, 2023
Educational Visioning Group Workshop #3	1	Tuesday, July 18, 2023	Tuesday, July 18, 2023
Teachers Workshop	1	Tuesday, August 29, 2023	Tuesday, August 29, 2023
EDUCATIONAL PLAN; Ed plan statement of teaching philosophy, methods and goals.	114	Wednesday, May 31, 2023	Thursday, September 21, 2023
Initial space summary ("ISS")	18	Tuesday, August 29, 2023	Friday, September 15, 2023
Evaluation of existing conditions	40	Monday, June 19, 2023	Friday, July 28, 2023
Meetings	304	Tuesday, February 7, 2023	Thursday, December 7, 2023
SBC #1 OPM Kickoff	1	Tuesday, February 7, 2023	Tuesday, February 7, 2023
SBC #2 Designer Selection Process	1	Thursday, June 1, 2023	Thursday, June 1, 2023

SBC #3	1	Thursday, August 3, 2023	Thursday, August 3, 2023
SBC #4	1	Thursday, September 7, 2023	Thursday, September 7, 2023
SBC #5 PDP Approval	1	Monday, October 23, 2023	Monday, October 23, 2023
SBC #6	1	Thursday, November 2, 2023	Thursday, November 2, 2023
SBC #7	1	Thursday, December 7, 2023	Thursday, December 7, 2023
** Submit PDP to the MSBA **	1	Friday, October 27, 2023	Friday, October 27, 2023
MSBA PDP Review	22	Friday, October 27, 2023	Friday, November 17, 2023
Receive MSBA PDP comments	1	Friday, November 17, 2023	Friday, November 17, 2023
District returns responses to MSBD PDP comments	1	Friday, December 1, 2023	Friday, December 1, 2023
Preferred Schematic Report (PSR)	180	Saturday, October 28, 2023	Wednesday, April 24, 2024
Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response	37	Thursday, November 2, 2023	Friday, December 8, 2023
SBC Vote to Submit PSR	1	Thursday, December 14, 2023	Thursday, December 14, 2023
*** Submit PSR to the MSBA ***	1	Wednesday, January 31, 2024	Wednesday, January 31, 2024
MSBA Review Period	1	Wednesday, February 21, 2024	Wednesday, February 21, 2024
Respond to MSBA PSR review comments	1	Wednesday, March 6, 2024	Wednesday, March 6, 2024
MSBA Facilities Assessment Committee (FAS) review (1/18 or 2/1)	15	Wednesday, March 13, 2024	Wednesday, March 27, 2024
Respond to MSBA FAS Comments	8	Friday, February 2, 2024	Friday, February 9, 2024
★★MSBA BOD Mtg - PSR - Proceed to Schematic★★ (TBD - 2024 dates not released)	1	Wednesday, April 24, 2024	Wednesday, April 24, 2024
Schematic Design [MOD 4]	246	Thursday, April 25, 2024	Thursday, December 26, 2024
DESE submittal (confirm submittal date with MSBA)	22	Saturday, July 6, 2024	Saturday, July 27, 2024
MSBA Review of DESE Submittal	22	Sunday, July 28, 2024	Sunday, August 18, 2024
DESE Review and Approval	22	Monday, August 19, 2024	Monday, September 9, 2024
Schematic Design Submittal	64	Wednesday, April 24, 2024	Wednesday, June 26, 2024
SD Cost Estimates and Reconciliation	29	Friday, May 10, 2024	Friday, June 7, 2024
MSBA and Bond Counsel to Review Vote Language	15	Monday, June 3, 2024	Monday, June 17, 2024
SBC Vote to Approve SD Submission to MSBA	1	Monday, June 24, 2024	Monday, June 24, 2024
MSBA Schematic Design Notification	1	Tuesday, June 11, 2024	Tuesday, June 11, 2024
** Schematic Submitted to the MSBA **	1	Tuesday, June 25, 2024	Tuesday, June 25, 2024
MSBA Project Scope and Budget meeting (TBD - 2024 dates not released)	15	Thursday, July 18, 2024	Thursday, August 1, 2024
MSBA Review Comments Issued	22	Wednesday, June 26, 2024	Wednesday, July 17, 2024
Respond to MSBA Comments	15	Thursday, July 18, 2024	Thursday, August 1, 2024
★★MSBA BOD Meeting - SD Approval★★ (TBD - 2024 dates not released)	1	Wednesday, August 28, 2024	Wednesday, August 28, 2024
120-day duration to secure funding authorization	121	Wednesday, August 28, 2024	Thursday, December 26, 2024
District executes PSBA	8	Friday, August 2, 2024	Friday, August 9, 2024
★★District Wide Ballot OR 9 Town Approvals★★ (exact date or dates TBD)	26	Sunday, December 1, 2024	Thursday, December 26, 2024
★★Execute PFA★★	1	Thursday, December 26, 2024	Thursday, December 26, 2024
CM PROCUREMENT [applicable if committee decides to utilize CM-R methodology]	165	Thursday, November 2, 2023	Monday, April 15, 2024
SBC Approves Use of CM at Risk Delivery & Selection Committee	1	Thursday, November 2, 2023	Thursday, November 2, 2023
Prequalification Committee is formed (PQC)	1	Thursday, December 14, 2023	Thursday, December 14, 2023
Selection Committee is formed (SC)	1	Thursday, December 14, 2023	Thursday, December 14, 2023
CM at Risk Application & Submit to OIG (If Applicable)	1	Monday, November 20, 2023	Monday, November 20, 2023
Office of Inspector General Review & Approval	1	Monday, December 18, 2023	Monday, December 18, 2023
CM at Risk RFQ Issued	1	Monday, January 15, 2024	Monday, January 15, 2024
CM at Risk SOOs Due	1	Monday, February 12, 2024	Monday, February 12, 2024
CM at Risk RFP Issued	1	Monday, February 26, 2024	Monday, February 26, 2024
CM at Risk Proposals Due	1	Monday, March 18, 2024	Monday, March 18, 2024
CM at Risk Interviews (notify CMs that all will be interviewed on this date in RFP)	1	Monday, April 1, 2024	Monday, April 1, 2024
CM at Risk Award / Notice to Proceed	1	Monday, April 15, 2024	Monday, April 15, 2024
Preconstruction	784	Monday, April 15, 2024	Monday, June 8, 2026

Design Development	177	Thursday, January 2, 2025	Friday, June 27, 2025
Design Development Documents	106	Thursday, January 2, 2025	Friday, April 18, 2025
DD Cost Estimate	21	Friday, April 18, 2025	Friday, May 9, 2025
DD Value Engineering and Reconciliation	14	Saturday, May 10, 2025	Friday, May 23, 2025
** Submit DD package to MSBA **	1	Friday, May 23, 2025	Friday, May 23, 2025
MSBA Issues Comments	22	Friday, May 23, 2025	Friday, June 13, 2025
Response to MSBA Comments	14	Friday, June 13, 2025	Friday, June 27, 2025
CD 60% Phase_MSBA Submission	160	Friday, June 27, 2025	Thursday, December 4, 2025
Develop CD 60% Documents	91	Friday, June 27, 2025	Thursday, September 25, 2025
CD 60% Cost Estimate	21	Thursday, September 25, 2025	Thursday, October 16, 2025
CD 60% VE and Reconciliation	14	Thursday, October 16, 2025	Thursday, October 30, 2025
** Submit 60% CD MSBA submission **	1	Thursday, October 30, 2025	Thursday, October 30, 2025
MSBA Issues Comments	21	Thursday, October 30, 2025	Thursday, November 20, 2025
Response to MSBA Comments	14	Thursday, November 20, 2025	Thursday, December 4, 2025
CD 90% Phase_MSBA Submission	133	Thursday, December 4, 2025	Thursday, April 16, 2026
Develop CD 90% Documents	63	Thursday, December 4, 2025	Thursday, February 5, 2026
CD 90% Cost Estimate	21	Thursday, February 5, 2026	Thursday, February 26, 2026
CD 90% VE and Reconciliation	14	Thursday, February 26, 2026	Thursday, March 12, 2026
** Submit 90% CD MSBA submission **	1	Thursday, March 12, 2026	Thursday, March 12, 2026
MSBA Issues Comments	21	Thursday, March 12, 2026	Thursday, April 2, 2026
Response to MSBA Comments	14	Thursday, April 2, 2026	Thursday, April 16, 2026
Final 100% CD MSBA submission - for record only	41 days		
100% CD drawings developed	45	Thursday, April 16, 2026	Sunday, May 31, 2026
Prepare 100% CDs for Final Bidding	8	Sunday, May 31, 2026	Monday, June 8, 2026
** Submit 100% CD (Bid) drawings/specs/GMP to MSBA ** FOR RECORD	1	Monday, June 8, 2026	Monday, June 8, 2026
PERMITTING - STATE and LOCAL JURISDICTIONAL APPROVALS	459	Thursday, October 30, 2025	Monday, February 1, 2027
Zoning Board of Appeals	98	Thursday, December 4, 2025	Thursday, March 12, 2026
Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CDs)	1	Thursday, October 30, 2025	Thursday, October 30, 2025
NPDS Construction General Permit	45	Thursday, April 16, 2026	Sunday, May 31, 2026
EPA-NPDES / SWPPP	25	Sunday, May 31, 2026	Thursday, June 25, 2026
Permits from Town Engineering Dept.	45	Thursday, April 16, 2026	Sunday, May 31, 2026
Special Permit to Planning Dept.	35	Thursday, September 25, 2025	Thursday, October 30, 2025
Building Permit	246	Sunday, May 31, 2026	Monday, February 1, 2027
Bidding			
Early Site Work Bid Period (after 60% CDs, if possible)	28	Thursday, November 20, 2025	Thursday, December 18, 2025
Award Early Package Contract	1	Thursday, December 18, 2025	Thursday, December 25, 2025
Main Bid Period	30	Monday, June 8, 2026	Wednesday, July 8, 2026
Final GMP	28	Wednesday, July 8, 2026	Wednesday, August 5, 2026
Construction	1469	Thursday, December 25, 2025	Wednesday, January 2, 2030
Early Mobilization	28	Thursday, December 25, 2025	Thursday, January 22, 2026
Early Site Work Construction (if possible)	167	Thursday, January 22, 2026	Wednesday, July 8, 2026
Main Construction	842	Wednesday, July 8, 2026	Friday, October 27, 2028
Building Substantial Completion	1	Friday, October 27, 2028	Friday, October 27, 2028
FFE Installation	49	Friday, October 27, 2028	Friday, December 15, 2028
Punchlist	49	Friday, October 27, 2028	Friday, December 15, 2028
Final Completion of New School	1	Monday, December 18, 2028	Monday, December 18, 2028
Teacher Move-In	14	Monday, December 18, 2028	Monday, January 1, 2029
School Opening	1	Tuesday, January 2, 2029	Tuesday, January 2, 2029
Building Demo and Field Construction (if applicable)	365	Tuesday, January 2, 2029	Wednesday, January 2, 2030

Project Closeout Phase	118	Wednesday, January 2, 2030	Tuesday, April 30, 2030
Prepare and Submit Closeout Documents	90	Wednesday, January 2, 2030	Tuesday, April 2, 2030
Final Application for Payment	1	Tuesday, April 2, 2030	Tuesday, April 2, 2030
Submit 100% DCAMM Contractor Evaluations	7	Tuesday, April 2, 2030	Tuesday, April 9, 2030
Final Reimbursement Request	1	Tuesday, April 9, 2030	Tuesday, April 9, 2030
MSBA Closeout Documents Submitted	21	Tuesday, April 9, 2030	Tuesday, April 30, 2030
LEED	1716	Thursday, January 2, 2025	Friday, September 14, 2029
LEED Registration	21	Thursday, January 2, 2025	Thursday, January 23, 2025
LEED Kick-Off Meeting	1	Thursday, January 30, 2025	Thursday, January 30, 2025
Submit Design Submittal to USGBC	1	Monday, June 8, 2026	Monday, June 8, 2026
Final LEED 10-Month Cx Report	300	Friday, October 27, 2028	Thursday, August 23, 2029
Final Cx Report, Cx Completion Certificate	7	Friday, August 24, 2029	Friday, August 31, 2029
Construction Submittal to USGBC	14	Friday, August 31, 2029	Friday, September 14, 2029
Targeted Date of LEED Certification Letter	1	Friday, September 14, 2029	Friday, September 14, 2029
DCAMM Documentation	960	Monday, June 8, 2026	Tuesday, January 23, 2029
Designer evaluation for Design Phase	21	Monday, June 8, 2026	Monday, June 29, 2026
Designer evaluation for CA Phase	21	Friday, October 27, 2028	Friday, November 17, 2028
Contractor 50% evaluation	21	Thursday, September 2, 2027	Thursday, September 23, 2027
Contractor 100% evaluation	21	Tuesday, January 2, 2029	Tuesday, January 23, 2029